



# Annual Results 2019/20

June 2020



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# Introduction

We aim to be one of the **consistently best performing diversified UK REITs**

To us this means being a responsible owner of commercial real estate, helping our occupiers succeed and being valued by all our stakeholders

### For year ended March 2020

- Positive financial results
- Strengthened balance sheet
- Outperforming property portfolio
- Responsible stewardship

### Long-term track record of outperformance

Established in 2005, Picton is an internally managed UK REIT with a

**£665 million**  
commercial property portfolio

**Portfolio top quartile outperformance** against MSCI UK Quarterly Property Index (over one, three, five and ten years)

**3.6%**  
Dividend yield\*

\* As at 21 June 2020

**93p**  
March 2020 NAV per share  
(March 2019: 93p)

Our business model ensures we have the **flexibility to adapt** to changing market conditions

### Awards



UK Property Investment Awards  
**WINNER 2018**



# Where we invest

## Diversified portfolio with industrial and office bias

Our portfolio currently consists of approximately

**4.2 million sq ft**

across 47 assets in the industrial, office, retail and leisure sectors

More than

**80%**

in industrial and office markets

More than

**40%**

in South East

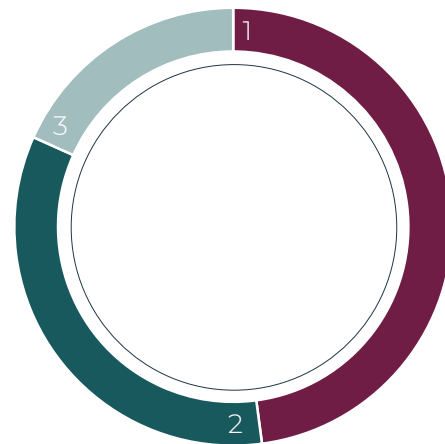
**21%**

in London

**39%**

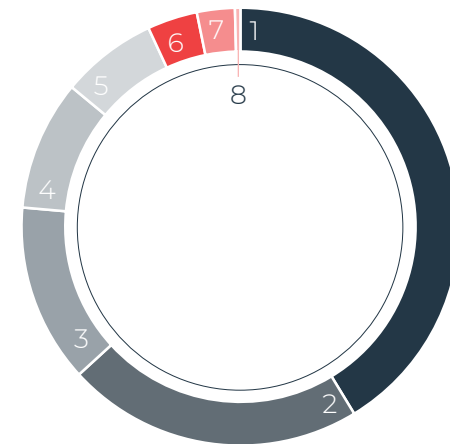
in regions

Sector %



1. Industrial	47.9%
2. Office	33.8%
3. Retail & Leisure	18.3%

Geography %



1. South East	41.3%	5. South West	7.1%
2. London	21.9%	6. Scotland	3.7%
3. North	13.2%	7. Wales	2.8%
4. Midlands	9.6%	8. Northern Ireland	0.4%

## Significant reversionary upside underpins income biased strategy

Actively managed portfolio with diverse income from around

**350**  
occupiers

Top 10 occupiers represent

**27%**  
of income

No occupier

**> 5%**  
of rent roll

**Focus on occupiers**  
and working with  
them to meet needs

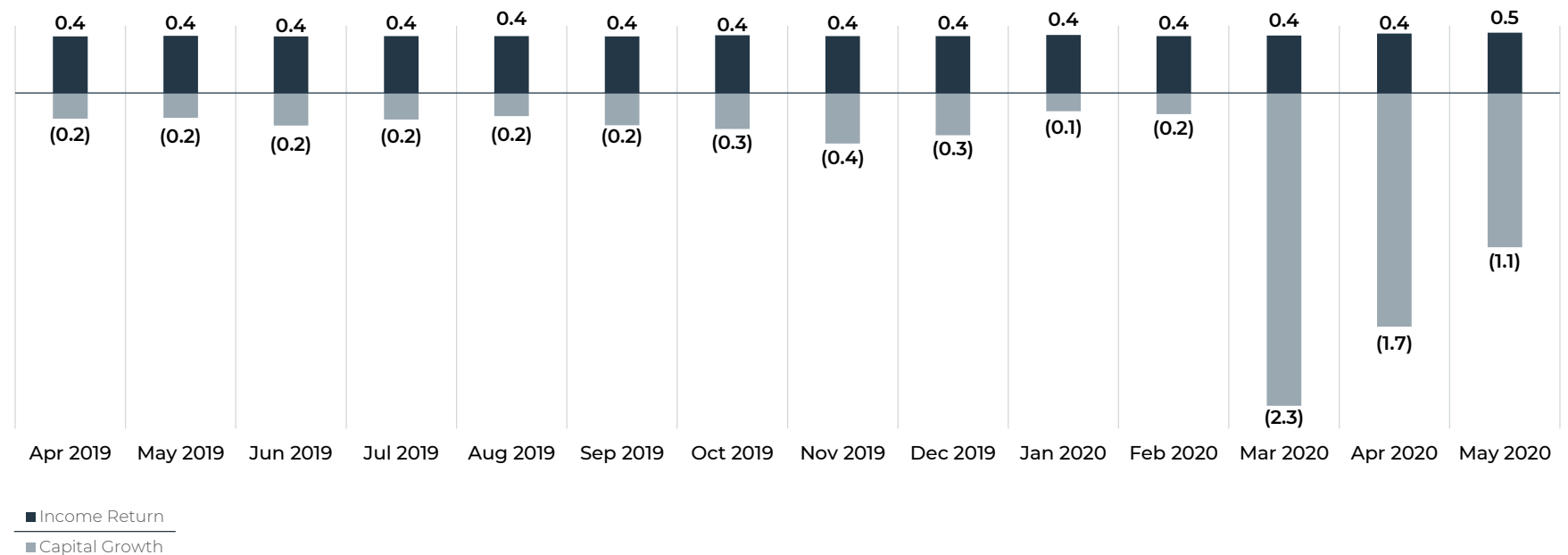
	March 2020	March 2019
<b>Portfolio valuation</b>	£665 million	£685 million
<b>Number of properties</b>	47	49
<b>Average lot size</b>	£14.1 million	£14.0 million
<b>Net initial yield</b>	4.9%	5.0%
<b>Net reversionary yield</b>	6.4%	6.3%
<b>Annualised rental income</b>	£36.2 million	£37.7 million
<b>Annualised reversionary income</b>	£45.2 million	£46.8 million
<b>Occupancy as a % of ERV</b>	89%	90%
<b>Weighted average unexpired lease term</b>	5.5 years	5.1 years

# Market update

## All Property total returns positive until March

- Income return offsetting capital movements primarily reflecting Brexit concerns
- January and February bounce, halted by Covid-19 lockdown – leasing and sales stopped
- No direct Government support for property sector – but lenders supportive
- Retail and Leisure hit hardest
- Now lower return environment. Long-term, income is key component of total return but short-term disruption likely

## Income & Capital Growth



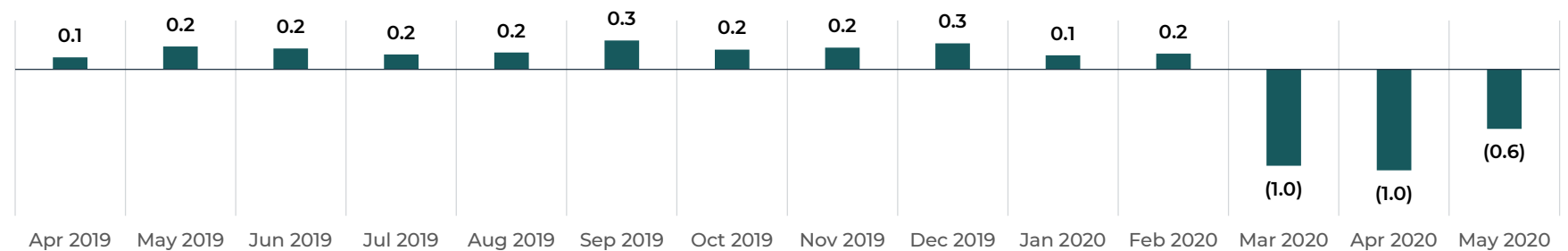
\* Source: MSCI UK Property Monthly Index



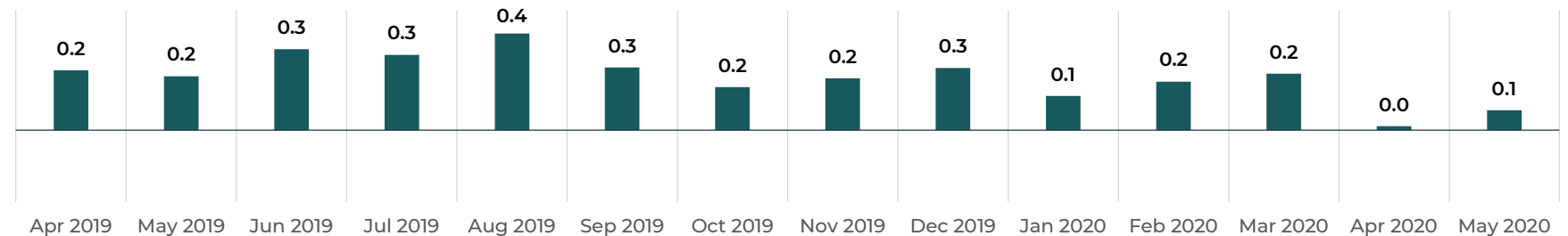
## Supply and demand balance provides stability

- Pre-lockdown - capital values in the industrial sector have been rising since 2016
- Rental values have risen since 2013
- Sector not immune from wider economy – Retail and Leisure supply chain for example
- Buildings generally self contained and easier to reoccupy

## MSCI Capital Growth



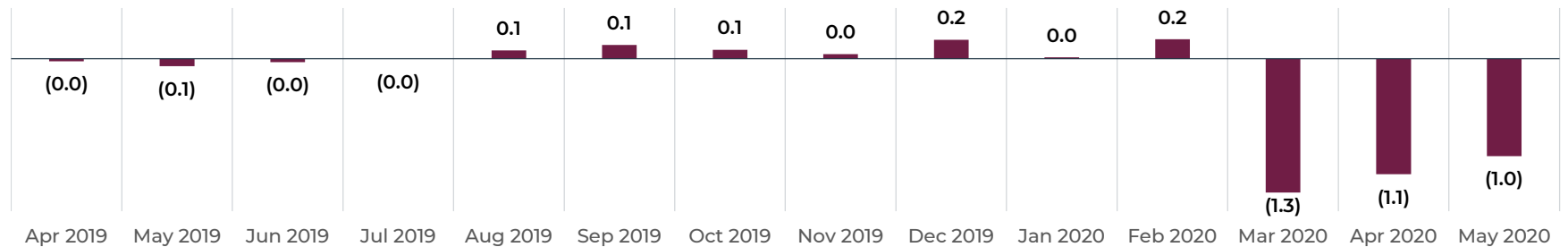
## Sector Rental Value Growth



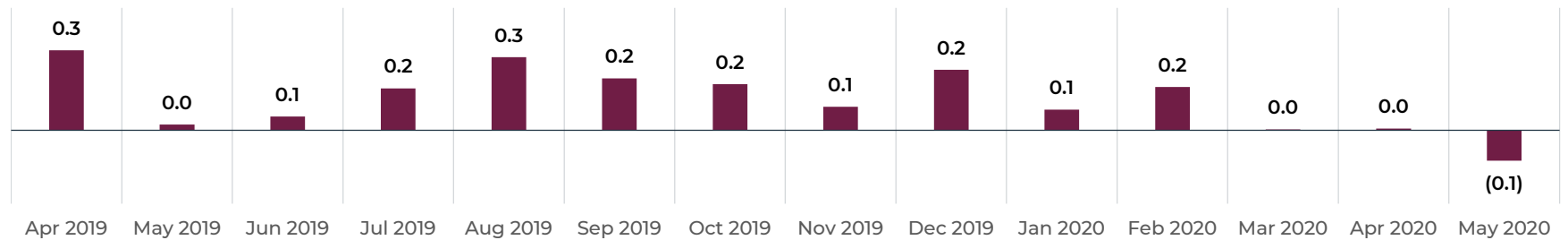
## Changing working habits

- Pre-lockdown capital values in the office sector stable
- Pre-lockdown rental values had risen since 2016
- Location and design impacting reoccupation – public transport, high rise, multi-occupancy have more challenges
- Regional markets likely to stabilise more quickly as easier to reoccupy
- More remote working to ease congestion and manage reduced office occupancy. Not the total solution – engagement, training, onboarding, motivation, collaboration, variety, visibility, sociability vs cost, convenience and suitability of WFH

## MSCI Capital Growth



## Sector Rental Value Growth

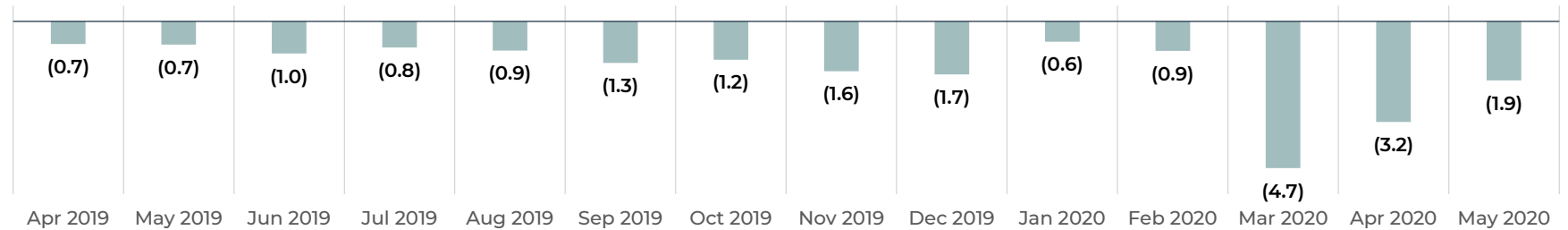


# Retail market

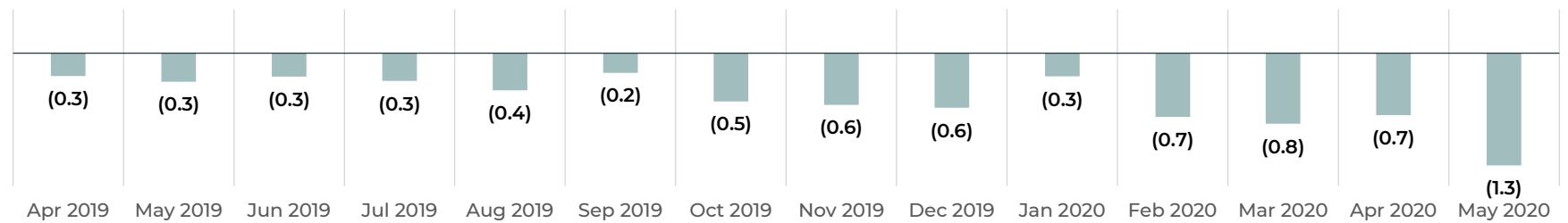
## Forced lockdown accelerates online trend

- Pre-lockdown capital values in the retail sector have declined since 2018
- Pre-lockdown rental values have not risen since 2016
- CVAs and failures likely to depress rents further in short-term
- Alternative use increasingly likely
- Retail warehousing more suited to social distancing

## MSCI Capital Growth



## Sector Rental Value Growth



# Annual Results

## Positive results against difficult backdrop

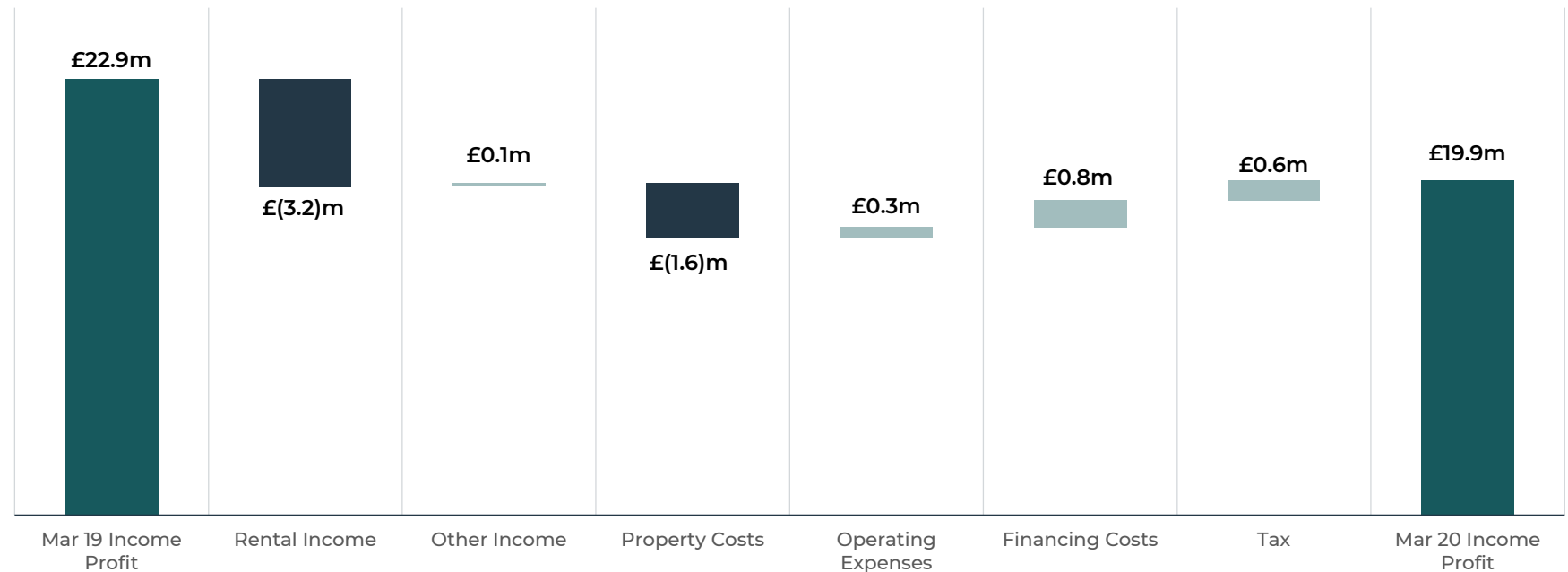
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- Net assets of £509 million, or 93p per share
- Total return of 4.5%
- Earnings per share of 4.1p
- Profit of £22.5 million and dividends paid of £19 million
- Dividend cover of 105%



## Lower occupancy impacting income and property costs

- EPRA earnings of £19.9 million
- Rental income impacted by asset disposals and current refurbishment programme
- Provision of £0.5 million made against March quarters rent
- Increased property costs, reflecting lower occupancy levels over the year
- Financing costs reduced following debt repayments
- Nil tax since REIT conversion



# Balance sheet

## Covered dividend supports marginal NAV increase

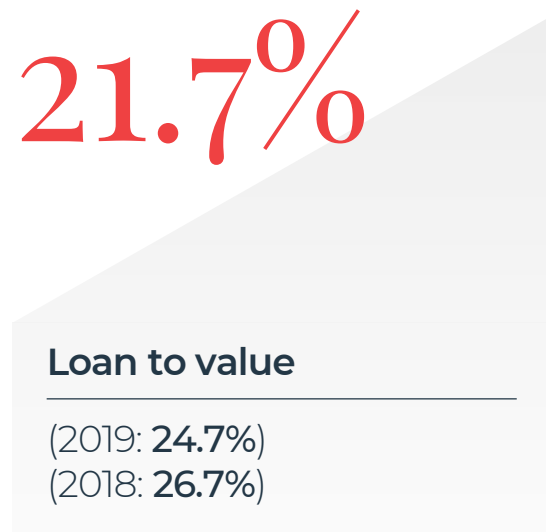
- Increased net assets to £509 million
- NAV per share maintained at 93p
- Like-for-like valuation increase of 1.4%, with a valuation movement of £(0.9) million after capital expenditure
- Two asset disposals for £34.1 million, 15% ahead of March 19 valuation
- £7 million of new equity raised which has been invested back into the portfolio
- Dividends paid of £19 million, maintaining a covered dividend



# Capital structure

## Further debt reduction and operational flexibility secured

- Further reduction in loan to value ratio to below 22%
- 14% reduction in total debt outstanding to £167.5 million
- New £50 million revolving credit facility completed post year end



\* Please refer to Borrowings Summary on P32



# Portfolio highlights



## Outperforming property portfolio

**5.3%** — VS — **-0.5%**  
 Total property return vs MSCI UK Quarterly Property Index

Portfolio top quartile outperformance against MSCI over one, three, five and ten years

**1.4%**  
 Like-for-like valuation increase

**1.2%**  
 Like-for-like rental income increase

**1.3%**  
 Like-for-like estimated rental value increase

**89%**  
 Occupancy

## Significant asset management activity

- 104 asset management transactions completed including:
  - 20 rent reviews, 10% ahead of ERV
  - 31 lease renewals or regears, 12% ahead of ERV
  - 35 lettings or agreements to lease, 2% ahead of ERV
- Two asset disposals for £34.1 million, 15% ahead of March 2019 valuations
- £9 million invested into refurbishment projects
- Income extended on key 2020 expiries with four of our largest occupiers



# Our business model in action

## Office

### Tower Wharf Bristol

- Upgrade of the building
- Existing occupier upsized by 73% at a passing rent of £0.5 million per annum
- Occupier break moved out by three years and 29% uplift secured at August 2020 rent review 4% ahead of ERV
- One floor to lease



## Industrial

### Shipton Way Rushden

- Mitigated largest void
- Existing occupier lease extended by 6 months
- Simultaneously agreed new 10 year lease with Whistl, with break at year 5
- New passing rent of £1.6 million in line with ERV



## Retail and Leisure

### Angouleme Way Bury

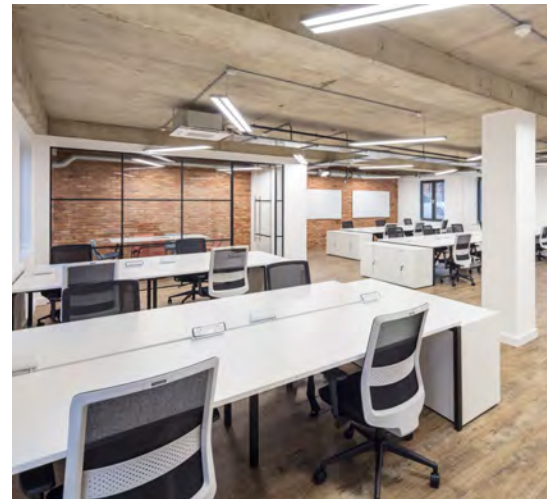
- Upgrade of the park
- Anchor retailers retained
- Further unit let for £0.1 million
- Two units available



# Vacancy breakdown

Top five voids account for over 65% of total void

<b>£1.6m</b>	<b>£0.6m</b>	<b>£0.6m</b>	<b>£0.3m</b>	<b>£0.3m</b>
<b>Stanford Building, Covent Garden</b>	<b>Angel Gate, London</b>	<b>Swiftbox, Rugby</b>	<b>50 Pembroke Court, Chatham</b>	<b>Tower Wharf, Bristol</b>
Building refurbishment to complete this summer. Landmark retail unit and three floors of Grade A offices with concierge and amenities	Refurbished office village with car parking and Cat A+ space available	Golden triangle distribution unit, refurbishment recently completed. Interest received	Refurbished ground floor office, part under offer	Grade A office, available in two small suites. Currently moving an occupier to create a whole floor



Embedded sustainability into corporate strategy, completing materiality assessment review

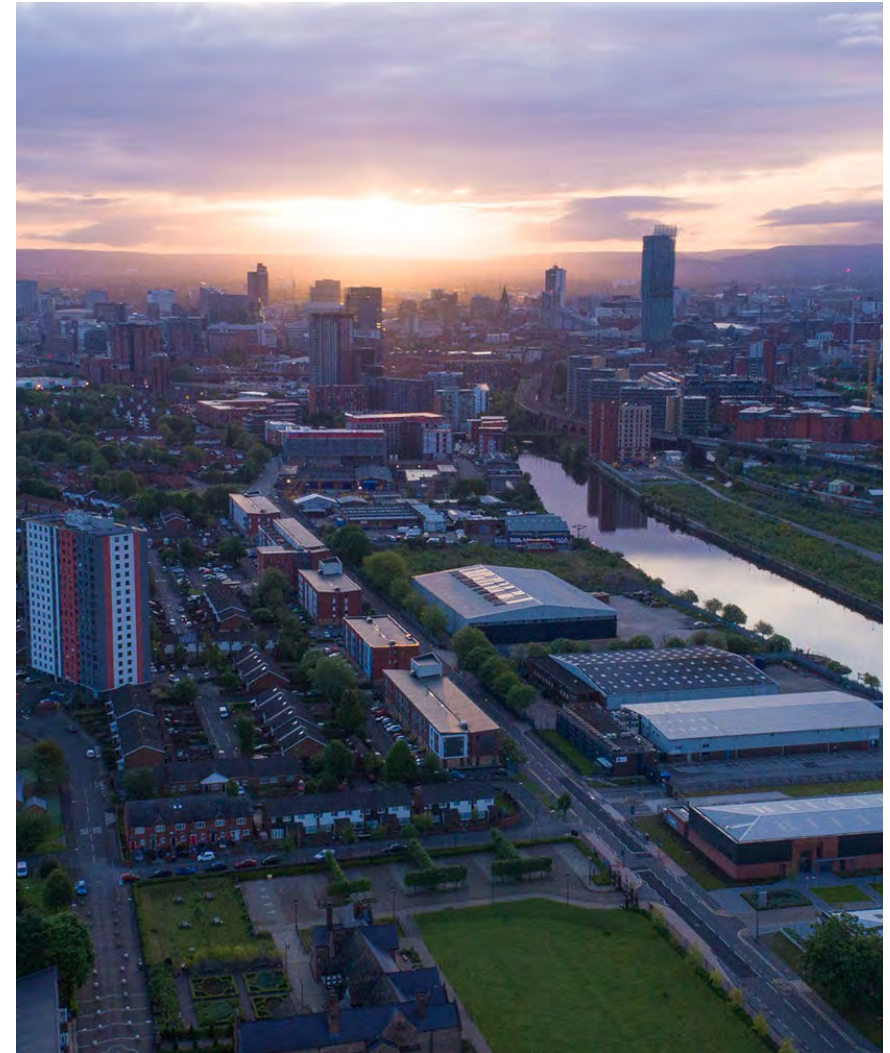
Improved portfolio EPC ratings

Incorporated energy efficiency measures into building refurbishments

We work with occupiers to understand needs and provide space they want to help them succeed.

Focus on key occupier commitments of Action, Community, Technology, Sustainability and Support

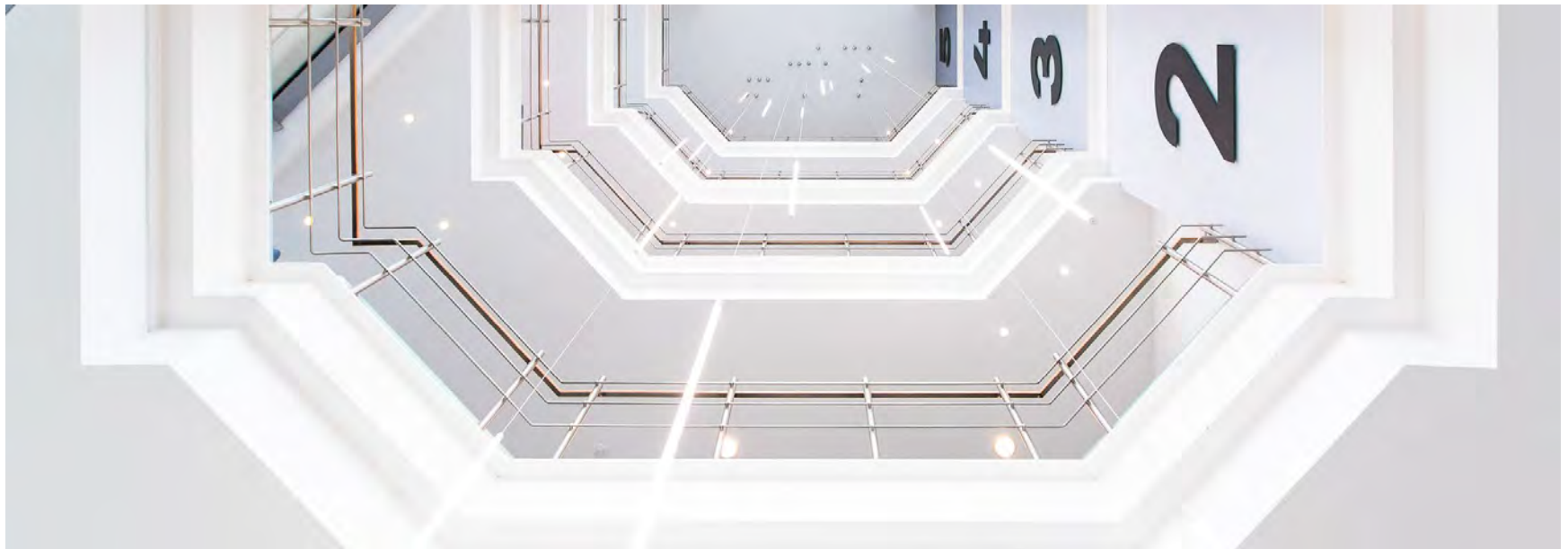
Further developed occupier and employee engagement programmes



# Covid-19 impact and response

## Covid-19 response priorities

- Health and safety of all our stakeholders
- The security and ongoing operation of our buildings
  - all multi-let offices remain open
- Reducing service charge costs to assist occupiers and reduce vacancy costs
- Established re-occupancy protocols
- Refurbishment projects – all projects are back on site
- Rent collection and assisting our occupiers where necessary on a case-by-case basis to include:
  - Rental adjustments reflecting break option, rent review, lease expiry
  - Rent deferrals
  - Rent holiday or write off





## Covid-19 impact

- March 2020 valuation write-down (For the quarter - industrial -0.3%, office -0.2% and retail/leisure -2.9%)
- Principally reflects income uncertainty, longer void periods, ERV write downs in retail
- Reduced dividend by 29% to provide greater operational flexibility and balance sheet strength
- £0.5 million provision against March 2020 potential defaults
- No employees furloughed, no Government support
- Full remote working

## Current March 2020 rent collection status

	Industrial	Office	Retail and Leisure	Total
<b>Received</b>	84%	89%	67%	82%
<b>Rent deferrals</b>	6%	5%	8%	6%
<b>Active management</b>	0%	0%	4%	1%
<b>Rent concession</b>	0%	1%	0%	0%
<b>Moved to monthly</b>	1%	1%	8%	2%
<b>Outstanding</b>	9%	4%	13%	9%

# Outlook & focus

# Outlook and focus

## Lockdown easing – key to speed of recovery

- Over 80% of portfolio invested in industrial and office sectors
- Considerable income upside with occupancy at 89%
- 74% of vacant space either recently refurbished or under refurbishment
- Low LTV with significant flexibility and £50 million undrawn capacity
- Focus on what we can control



# Appendices



**Michael Morris,**  
**Chief Executive**

Michael has over 25 years' experience in the UK commercial property sector and was appointed to the Picton Property Income Board on 1 October 2015. He has worked with the Group since launch in 2005 and is the Chief Executive. Within this role he is responsible for the implementation of all aspects of the Company's strategy.



**Andrew Dewhirst,**  
**Finance Director**

Andrew joined the Group in March 2011 and became its Finance Director in 2018. He has over 30 years' experience in the real estate and financial services sector. Andrew is an associate member of the Institute of Chartered Accountants in England and Wales and a member of the Investment Property Forum. He is the Chair of the Responsibility Committee.



**Jay Cable,**  
**Head of Asset Management**

Jay is Head of Asset Management and in this role, he is responsible for overseeing all asset management activities in respect of the Group's property portfolio. He has over 19 years of real estate experience and is a member of the Royal Institution of Chartered Surveyors and of the Investment Property Forum. He sits on the Executive Committee and the Transaction and Finance Committee.

**1/**

**Parkbury Industrial Estate Radlett, Herts**

- Lot size band - £40 million +
- Size (sq ft.) 336,700

- Multi-let industrial estate within M25
- 24 units
- Principal occupiers include Blanco, Franke Coffee and XMA
- Fully let



**2/**

**River Way Industrial Estate Harlow, Essex**

- Lot size band - £40 million +
- Size (sq ft.) 454,800

- Multi-let industrial estate 20 miles from London
- 11 units
- Principal occupiers include BOC, DHL and Fedex
- 98% let with remaining unit under offer



**3/**

**Angel Gate, City Road London EC1**

- Lot size band – between £30m-£40m
- Size (sq ft.) 64,500

- Multi-let courtyard office development
- Offering a mix of self-contained units and individual floors
- Repositioned to offer contemporary space
- 16,100 sq ft available



**4/**

**Stanford Building, Long Acre, London WC2**

- Lot size band – between £30m - £40m
- Size (sq ft.) 19,,600

- Prime Covent Garden asset
- Grade II listed
- Comprehensive refurbishment on site to complete in the summer



**5/**

**Tower Wharf, Cheese Lane, Bristol**

- Lot size band – between £20m - £30m
- Size (sq ft.) 70,800

- Multi-let grade A office
- BREEAM excellent rated
- Reception refurbishment recently completed
- 12,000 sq ft to lease



## 6/

**50 Farringdon Road  
London EC1**

- Lot size band – between £20m - £30m
- Size (sq ft.) 31,000

- Multi-let office
- Located adjacent to Farringdon Crossrail station
- Principal occupiers include Volker Wessels, PA Consulting and Lawrence Stephens
- Fully let



## 7/

**Shipton Way, Express  
Park, Rushden, Northants**

- Lot size band – between £20m - £30m
- Size (sq ft.) 312,900

- Single-let
- Centrally located within the UK's distribution heartland
- Modern distribution warehouse on a 14 acre site
- Good road connectivity – adjacent to the A45



## 8/

**Datapoint Business Park,  
London E16**

- Lot size band – between £20 - £30m
- Size (sq ft) 55,500

- Greater London Industrial Estate
- Multi-let
- Six units
- Close to DLR and A13
- One unit to lease



## 9/

**Lyon Business Park,  
Barking**

- Lot size band – between £20m - £30m
- Size (sq ft.) 99,400

- Greater London industrial estate
- Multi-let
- 10 units
- Adjacent to A13
- Fully let



## 10/

**Colchester Business  
Park, Colchester**

- Lot size band – between £20m - £30m
- Size (sq ft.) 150,700

- Multi-let business park adjacent to A12
- Principal occupiers include Essex County Council, Linklakers and Natwest
- 99% let



## Long-term fixed rate debt & available revolving credit facility

	Canada Life	Aviva	RCF
<b>Amount drawn</b>	£80.0 million	£87.5 million	£0.0 million
<b>Undrawn</b>	Fully drawn	Fully drawn	£50.0 million
<b>Fixed/floating rate</b>	Fixed	Fixed	Floating
<b>Type</b>	Secured	Secured	Secured
<b>Interest rate</b>	4.08%	4.38%	3 month libor + 1.5% (currently 1.7%)
<b>Commitment fee</b>	–	–	0.6%
<b>Maturity</b>	2027	2032	2023 (ability to extend a further 2 years)
<b>Covenant LTV</b>	65%	65%	55%
<b>Covenant ICR</b>	1.75x	N/A	2.5x
<b>Covenant DSCR</b>	N/A	1.4x	N/A
<b>Repayment</b>	Full balance due in 2027	£67 million repayable on maturity. Remainder repayable through annual amortisation	Ability to redraw and repay over term



Profit reflects both lower valuation movement and occupancy

	March 2020 (£ million)	March 2019 (£ million)
Rental income	37.8	40.9
Other Income	1.2	1.1
Property expenses	(5.3)	(3.7)
Administrative expenses	(5.6)	(5.8)
Finance costs	(8.3)	(9.1)
Tax	0.1	(0.5)
<b>INCOME PROFIT AFTER TAX</b>	<b>19.9</b>	<b>22.9</b>
Unrealised movement on property assets	(0.9)	10.9
Gains on disposal of property assets	3.5	0.4
Debt Prepayment Fee	-	(3.2)
<b>PROFIT BEFORE DIVIDENDS</b>	<b>22.5</b>	<b>31.0</b>
Dividends paid	19.0	18.9
Dividends paid per share (pence)	3.5	3.5

## Strengthened through new equity and debt repayment

	March 2020 (£ million)	March 2019 (£ million)
<b>Property assets</b>	654.5	676.1
<b>Cash</b>	23.6	25.2
<b>Other assets</b>	17.6	14.3
<b>TOTAL ASSETS</b>	695.7	715.6
<b>Borrowings</b>	(165.1)	(192.0)
<b>Other liabilities</b>	(21.3)	(24.2)
<b>NET ASSETS</b>	509.3	499.4
<b>Net asset value per share (pence)</b>	93	93

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