

Independent Auditor's Report to the Members of Picton Property Income Limited

Our opinion is unmodified

We have audited the consolidated financial statements of Picton Property Income Limited (the 'Company') and its subsidiaries (together, the 'Group'), which comprise the consolidated balance sheet as at 31 March 2026, the consolidated statements of comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising material accounting policies and other explanatory information.

In our opinion, the accompanying consolidated financial statements:

- give a true and fair view of the financial position of the Group as at 31 March 2026, and of the Group's financial performance and cash flows for the year then ended;
- are prepared in accordance with International Financial Reporting Standards; and
- comply with the Companies (Guernsey) Law, 2008.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ('ISAs (UK)') and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the Company and Group in accordance with, UK ethical requirements including the FRC Ethical Standard as required by the Crown Dependencies' Audit Rules and Guidance. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

Emphasis of matter

We draw attention to Note 2 to the consolidated financial statements, which describes that the Company has received an indicative, non-binding all-share offer for the entire issued and to be issued share capital of the Company from potential acquirers. This was announced by the Directors on 12 May 2026. As this offer is non-binding, its terms have not been finalised and the potential transaction may not occur.

Our opinion is not modified in respect of this matter.

Key audit matters: our assessment of the risks of material misstatement

Key audit matters are those matters that, in our professional judgement, were of most significance in the audit of the consolidated financial statements and include the most significant assessed risks of material misstatement (whether or not due to fraud) identified by us, including those which had the greatest effect on: the overall audit strategy; the allocation of resources in the audit; and directing the efforts of the engagement team. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. In arriving at our audit opinion above, the key audit matter was as follows (unchanged from 2025):

Valuation of Investment Properties within non-current assets	The risk	Our response
<p>£682 million (2025: £701 million)</p> <p>Refer to page 95 of the Audit and Risk Committee Report, Note 2 material accounting policies and Note 13 investment properties disclosures.</p>	<p>Basis:</p> <p>The Group's investment properties accounted for 91% (2025: 92%) of the Group's total assets as at 31 March 2026. The fair value of investment properties at 31 March 2026 was assessed by the Board of Directors based on independent valuations prepared by the Group's third-party independent valuer (the 'Valuer'). The Valuer performed the valuations based on the Royal Institution of Chartered Surveyors ('RICS') Valuation – Global Standards and the requirements of IFRS. In determining the valuation of a property, the Valuer takes into account property specific information such as the current tenancy agreements and rental income and apply assumptions for yields and estimated market rent, which are influenced by prevailing market yields and comparable market transactions, to arrive at the final valuation.</p> <p>Risk:</p> <p>The valuation of the Group's investment properties is considered a significant area of our audit in view of the significance of the estimates and judgements that may be involved in the determination of their fair value and given that it represents the majority of the total assets of the Group.</p> <p>The valuation is inherently subjective due to property specific factors which include, but are not limited to, the individual nature of the property, the location and condition of the property and the expected future rental streams for that particular property.</p>	<p>Our audit procedures included:</p> <p>Control Evaluation:</p> <p>We assessed the design, implementation and operating effectiveness of controls over the valuation of investment properties including the capture and recording of information contained in the lease database for investment properties.</p> <p>We performed the procedures below rather than seeking to rely on the controls as the nature of the balance is such that we would expect to obtain audit evidence primarily through the detailed procedures described.</p> <p>Evaluating experts engaged by management:</p> <p>We assessed the competence, capabilities and objectivity of the Valuer. We also assessed the independence of the Valuer by considering the scope of their work and the terms of their engagement.</p> <p>Evaluating assumptions and inputs used in the valuation:</p> <p>With the assistance of our own Real Estate valuation specialist we challenged the valuations prepared by the Valuer by:</p> <ul style="list-style-type: none"> – Critically evaluating the appropriateness of the valuation methodologies and assumptions used; and – Critically evaluating key subjective valuation inputs and assumptions, on a judgemental sample of properties, against market information such as industry benchmarks and our own knowledge and understanding of the property market. <p>We also compared a sample of the key inputs used to calculate the valuations such as annual rent and tenancy contracts for consistency with other audit findings.</p> <p>We verified that the fair values as derived by the Valuer for the entire property portfolio were correctly included in the financial statements.</p> <p>Assessing disclosures:</p> <p>We also challenged the Group's investment property valuation policies and their application as described in the notes to the consolidated financial statements for compliance with IFRS in addition to the adequacy of disclosures in Note 13 in relation to fair value of the investment properties.</p>

Independent Auditor's Report to the Members of Picton Property Income Limited *continued*

Our application of materiality and an overview of the scope of our audit

Materiality for the consolidated financial statements as a whole was set at £7.6 million, determined with reference to a benchmark of group total assets of £751.7 million, of which it represents approximately 1.0% (2025: 1.0%).

In line with our audit methodology, our procedures on individual account balances and disclosures were performed to a lower threshold, performance materiality, so as to reduce to an acceptable level the risk that individually immaterial misstatements in individual account balances add up to a material amount across the consolidated financial statements as a whole. Performance materiality for the Group was set at 75% (2025: 75%) of materiality for the consolidated financial statements as a whole, which equates to £5.7 million. We applied this percentage in our determination of performance materiality because we did not identify any factors indicating an elevated level of risk.

We reported to the Audit Committee any corrected or uncorrected identified misstatements exceeding £378,000, in addition to other identified misstatements that warranted reporting on qualitative grounds.

Our audit of the Group was undertaken to the materiality level specified above, which has informed our identification of significant risks of material misstatement and the associated audit procedures performed in those areas as detailed above.

The group team performed the audit of the Group as if it was a single aggregated set of financial information. The audit was performed using the materiality level set out above and covered 100% of total group revenue, total group profit before tax, and total group assets and liabilities.

Going concern

The Directors have prepared the consolidated financial statements on the going concern basis as they do not intend to liquidate the Group or the Company or to cease their operations, and as they have concluded that the Group and the Company's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over their ability to continue as a going concern for at least a year from the date of approval of the consolidated financial statements (the 'going concern period').

In our evaluation of the Directors' conclusions, we considered the inherent risks to the Group and the Company's business model and analysed how those risks might affect the Group and the Company's financial resources or ability to continue operations over the going concern period. The risks that we considered most likely to affect the Group and the Company's financial resources or ability to continue operations over this period were:

- Availability of capital to meet operating costs and other financial commitments;
- The ability to successfully refinance or repay debt;

- The ability of the Group and the Company to comply with debt covenants; and
- The outcome of the ongoing Strategic Review and the non-binding, indicative all-share offer.

We considered whether these risks could plausibly affect the liquidity in the going concern period by comparing severe, but plausible downside scenarios that could arise from these risks individually and collectively against the level of available financial resources indicated by the Company's financial forecasts.

We considered whether the going concern disclosure in Note 2 to the financial statements gives a full and accurate description of the Directors' assessment of going concern.

Our conclusions based on this work:

- we consider that the Directors' use of the going concern basis of accounting in the preparation of the consolidated financial statements is appropriate;
- we have not identified, and concur with the Directors' assessment that there is not, a material uncertainty related to events or conditions that, individually or collectively, may cast significant doubt on the Group and the Company's ability to continue as a going concern for the going concern period; and
- we have nothing material to add or draw attention to in relation to the Directors' statement in the notes to the consolidated financial statements on the use of the going concern basis of accounting with no material uncertainties that may cast significant doubt over the Group and the Company's use of that basis for the going concern period, and that statement is materially consistent with the consolidated financial statements and our audit knowledge.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the above conclusions are not a guarantee that the Group and the Company will continue in operation.

Fraud and breaches of laws and regulations – ability to detect

Identifying and responding to risks of material misstatement due to fraud

To identify risks of material misstatement due to fraud ('fraud risks') we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

- enquiring of management as to the Group's policies and procedures to prevent and detect fraud as well as enquiring whether management have knowledge of any actual, suspected or alleged fraud;
- reading minutes of meetings of those charged with governance; and
- using analytical procedures to identify any unusual or unexpected relationships.

Independent Auditor's Report to the Members of Picton Property Income Limited *continued*

As required by auditing standards, we perform procedures to address the risk of management override of controls, in particular the risk that management may be in a position to make inappropriate accounting entries. On this audit we do not believe there is a fraud risk related to revenue recognition because the Group's revenue streams are simple in nature with respect to accounting policy choice, and are easily verifiable to external data sources or agreements with little or no requirement for estimation from management. We did not identify any additional fraud risks.

We performed procedures including:

- identifying journal entries and other adjustments to test based on risk criteria and comparing any identified entries to supporting documentation; and
- incorporating an element of unpredictability in our audit procedures.

Identifying and responding to risks of material misstatement due to non-compliance with laws and regulations

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the consolidated financial statements from our sector experience and through discussion with management (as required by auditing standards), and from inspection of the Group's regulatory and legal correspondence, if any, and discussed with management the policies and procedures regarding compliance with laws and regulations. As the Group is regulated, our assessment of risks involved gaining an understanding of the control environment including the entity's procedures for complying with regulatory requirements.

The Group is subject to laws and regulations that directly affect the consolidated financial statements including financial reporting legislation and taxation legislation and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statement items.

The Group is subject to other laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the consolidated financial statements, for instance through the imposition of fines or litigation or impacts on the Group and the Company's ability to operate. We identified financial services regulation as being the area most likely to have such an effect, recognising the regulated nature of the Group's activities and its legal form. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of management and inspection of regulatory and legal correspondence, if any. Therefore if a breach of operational regulations is not disclosed to us or evident from relevant correspondence, an audit will not detect that breach.

Context of the ability of the audit to detect fraud or breaches of law or regulation

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the consolidated financial statements, even though we have properly planned and performed our audit in accordance with auditing

standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the consolidated financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remains a higher risk of non-detection of fraud, as this may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

Other information

The Directors are responsible for the other information. The other information comprises the information included in the Annual Report but does not include the consolidated financial statements and our auditor's report thereon. Our opinion on the consolidated financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Disclosures of emerging and principal risks and longer term viability

We are required to perform procedures to identify whether there is a material inconsistency between the Directors' disclosures in respect of emerging and principal risks and the viability statement, and the consolidated financial statements and our audit knowledge we have nothing material to add or draw attention to in relation to:

- the Directors' confirmation within the Viability assessment and statement (page 117) that they have carried out a robust assessment of the emerging and principal risks facing the Group, including those that would threaten its business model, future performance, solvency or liquidity;
- the emerging and principal risks disclosures describing these risks and explaining how they are being managed or mitigated;
- the Directors' explanation in the Viability assessment and statement (page 117) as to how they have assessed the prospects of the Group, over what period they have done so and why they consider that period to be appropriate, and their statement as to whether they have a reasonable expectation that the Group will be able to continue in operation and meet its liabilities as they fall due over the period of their assessment, including any related disclosures drawing attention to any necessary qualifications or assumptions.

Independent Auditor's Report to the Members of Picton Property Income Limited *continued*

We are also required to review the Viability assessment and statement, set out on page 117 under the Listing Rules. Based on the above procedures, we have concluded that the above disclosures are materially consistent with the consolidated financial statements and our audit knowledge.

Corporate governance disclosures

We are required to perform procedures to identify whether there is a material inconsistency between the Directors' corporate governance disclosures and the consolidated financial statements and our audit knowledge.

Based on those procedures, we have concluded that each of the following is materially consistent with the consolidated financial statements and our audit knowledge:

- the Directors' statement that they consider that the Annual Report and consolidated financial statements taken as a whole is fair, balanced and understandable, and provides the information necessary for shareholders to assess the Company's position and performance, business model and strategy;
- the section of the Annual Report describing the work of the Audit Committee, including the significant issues that the audit committee considered in relation to the financial statements, and how these issues were addressed; and
- the section of the Annual Report that describes the review of the effectiveness of the Company's risk management and system of internal controls.

We are required to review the part of Corporate Governance Statement relating to the Company's compliance with the provisions of the UK Corporate Governance Code specified by the Listing Rules for our review. We have nothing to report in this respect.

We have nothing to report on other matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies (Guernsey) Law, 2008 requires us to report to you if, in our opinion:

- the Company has not kept proper accounting records; or
- the consolidated financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations, which to the best of our knowledge and belief are necessary for the purpose of our audit.

Respective responsibilities

Directors' responsibilities

As explained more fully in their statement set out on page 118, the Directors are responsible for: the preparation of the consolidated financial statements including being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error; assessing the Group and Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the consolidated financial statements.

A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities.

The purpose of this report and restrictions on its use by persons other than the Company's members as a body

This report is made solely to the Company's members, as a body, in accordance with section 262 of the Companies (Guernsey) Law, 2008. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Steven Stormonth

For and on behalf of KPMG Audit Limited
Chartered Accountants and Recognised Auditors
Guernsey
11 June 2026

Consolidated Statement of Comprehensive Income

for the year ended 31 March 2026

	Notes	2026 £000	2025 £000
Income			
Revenue from properties	3	51,069	54,019
Property expenses	4	(15,257)	(16,343)
Net property income		35,812	37,676
Expenses			
Administrative expenses	6	(7,773)	(7,100)
Total operating expenses		(7,773)	(7,100)
Operating profit before movement on investments		28,039	30,576
Investments			
Revaluation of owner-occupied property	14	–	128
Profit on disposal of property, plant & equipment	14	40	–
Investment property valuation movements	13	6,561	12,859
(Loss)/profit on disposal of investment property	13	(999)	1,496
Total profit on investments		5,602	14,483
Operating profit		33,641	45,059
Financing			
Interest income	8	735	813
Interest expense	8	(8,522)	(8,549)
Total finance costs		(7,787)	(7,736)
Profit before tax		25,854	37,323
Tax	9	–	–
Profit after tax		25,854	37,323
Total comprehensive income for the year		25,854	37,323
Earnings per share			
Basic	11	5.0p	6.9p
Diluted	11	5.0p	6.8p

All items in the above statement derive from continuing operations.

All of the profit and total comprehensive income for the year is attributable to the equity holders of the Company. Notes 1 to 28 form part of these consolidated financial statements.

Consolidated Statement of Changes in Equity

for the year ended 31 March 2026

	Notes	Share capital £000	Retained earnings £000	Other reserves £000	Total £000
Balance as at 31 March 2024		164,400	360,528	(453)	524,475
Profit for the year		–	37,323	–	37,323
Dividends paid	10	–	(20,159)	–	(20,159)
Share-based awards		–	–	751	751
Purchase of shares held in trust	7	–	–	(1,519)	(1,519)
Purchase and cancellation of own shares	21	–	(7,493)	–	(7,493)
Balance as at 31 March 2025		164,400	370,199	(1,221)	533,378
Profit for the year		–	25,854	–	25,854
Dividends paid	10	–	(19,738)	–	(19,738)
Share-based awards		–	–	744	744
Purchase of shares held in trust	7	–	–	(920)	(920)
Purchase and cancellation of own shares	21	–	(17,335)	–	(17,335)
Balance as at 31 March 2026		164,400	358,980	(1,397)	521,983

Notes 1 to 28 form part of these consolidated financial statements.

Consolidated Balance Sheet

as at 31 March 2026

	Notes	2026 £000	2025 £000
Non-current assets			
Investment properties	13	682,090	700,694
Property, plant and equipment	14	1,090	3,504
Lease receivable	15	1,098	–
Total non-current assets		684,278	704,198
Current assets			
Accounts receivable	16	24,116	25,122
Cash and cash equivalents	17	43,259	35,320
Total current assets		67,375	60,442
Total assets		751,653	764,640
Current liabilities			
Accounts payable and accruals	18	(19,302)	(20,048)
Loans and borrowings	19	(1,348)	(1,388)
Obligations under leases	23	(276)	(115)
Total current liabilities		(20,926)	(21,551)
Non-current liabilities			
Loans and borrowings	19	(205,265)	(207,153)
Obligations under leases	23	(3,479)	(2,558)
Total non-current liabilities		(208,744)	(209,711)
Total liabilities		(229,670)	(231,262)
Net assets		521,983	533,378
Equity			
Share capital	21	164,400	164,400
Retained earnings		358,980	370,199
Other reserves		(1,397)	(1,221)
Total equity		521,983	533,378
Net asset value per share	24	102p	100p

These consolidated financial statements were approved by the Board of Directors on 11 June 2026 and signed on its behalf by:

Saira Johnston
Chief Financial Officer
11 June 2026

Notes 1 to 28 form part of these consolidated financial statements.

Consolidated Statement of Cash Flows

for the year ended 31 March 2026

	Notes	2026 £000	2025 £000
Operating activities			
Operating profit		33,641	45,059
Adjustments for non-cash items	22	(4,638)	(13,597)
Interest received		802	1,248
Interest paid		(8,136)	(8,540)
Decrease in accounts receivable		936	1,044
Decrease in accounts payable and accruals		(984)	(291)
Cash inflows from operating activities		21,621	24,923
Investing activities			
Purchase of investment properties	13	–	(533)
Disposal of investment properties	13	29,513	50,031
Capital expenditure on investment properties	13	(8,792)	(11,794)
Purchase of property, plant and equipment	14	(3)	(12)
Disposal of property, plant and equipment	14	3,438	–
Lease premium received	15	2,350	–
Cash inflows from investing activities		26,506	37,692
Financing activities			
Borrowings repaid	19	(1,564)	(17,897)
Refinancing costs paid	19	(512)	–
Purchase of shares held in trust	7	(920)	(1,519)
Purchase and cancellation of own shares	21	(17,335)	(7,493)
Dividends paid	10	(19,738)	(20,159)
Lease payments		(119)	–
Cash outflows from financing activities		(40,188)	(47,068)
Net increase in cash and cash equivalents		7,939	15,547
Cash and cash equivalents at beginning of year		35,320	19,773
Cash and cash equivalents at end of year	17	43,259	35,320

Notes 1 to 28 form part of these consolidated financial statements.

Notes to the Consolidated Financial Statements

for the year ended 31 March 2026

1. General information

Picton Property Income Limited (the 'Company' and together with its subsidiaries the 'Group') was established in Guernsey on 15 September 2005. It has a listing on the main market of the London Stock Exchange as a commercial company and entered the UK REIT regime on 1 October 2018. The consolidated financial statements are prepared for the year ended 31 March 2026 with comparatives for the year ended 31 March 2025.

2. Material accounting policies

Basis of accounting

The financial statements have been prepared on a going concern basis and adopt the historical cost basis, except for the revaluation of investment properties, share-based awards and property, plant and equipment. Historical cost is generally based on the fair value of the consideration given in exchange for the assets. The financial statements, which give a true and fair view, are prepared in accordance with International Financial Reporting Standards (IFRS Accounting Standards) as issued by the IASB and the Companies (Guernsey) Law, 2008.

On 13 January 2026 the Board announced a Strategic Review to consider options for a merger with other UK REITs, alongside other forms of consolidation, combination, or selling the entire issued share capital of the Company conducted under a Formal Sales Process, or other corporate actions, including but not limited to, selling the Company's portfolio or subsidiaries and returning capital to shareholders. On 12 May 2026, a non-binding indicative all-share offer ('Proposed Offer') from LondonMetric Property Plc and Schroder Real Estate Investment Trust Limited was announced. The Company is engaging with all stakeholders, with negotiations and due diligence ongoing.

The Directors have assessed whether the going concern basis remains appropriate for the preparation of the financial statements. They have reviewed the Group's principal and emerging risks, existing loan facilities, access to funding and liquidity position and then considered different adverse scenarios impacting the portfolio and the potential consequences on financial performance, asset values, dividend policy, capital projects and loan covenants. Under all these scenarios the Group has sufficient resources to continue its operations, and remain within its loan covenants, for the foreseeable future and in any case for a period of at least 12 months from the date of these financial statements.

Based on their assessment and knowledge of the portfolio and market, the Directors have therefore continued to adopt the going concern basis in preparing the financial statements.

The financial statements are presented in pounds sterling, which is the Company's functional currency. All financial information presented in pounds sterling has been rounded to the nearest thousand, except when otherwise indicated.

New or amended standards issued

The accounting policies adopted are consistent with those of the previous financial period, as amended to reflect the adoption of new standards, amendments and interpretations which became effective in the year as shown below.

- Amendments to IAS 21 – Lack of Exchangeability

The amendments do not have a material effect on the consolidated financial statements of the Group.

At the date of approval of these financial statements, there are a number of new and amended standards in issue but not yet effective for the financial year ended 31 March 2026 and thus have not been applied by the Group.

- IFRS 18 Presentation and Disclosure in Financial Statements
- IFRS 19 Subsidiaries without Public Accountability
- Amendments to IFRS 9 and IFRS 7 – Contracts referencing Nature-dependent Electricity
- Annual Improvements to IFRS Accounting Standards

The adoption of these new and amended standards, together with any other IFRSs or IFRIC interpretations that are not yet effective, are not expected to have a material impact on the financial statements of the Group other than IFRS 18 (Presentation and Disclosure in Financial Statements).

IFRS 18 will replace IAS 1 Presentation of Financial Statements and applies for annual reporting periods beginning on or after 1 January 2027. The new standard introduces the following key new requirements.

- Entities are required to classify all income and expenses into five categories in the statement of profit or loss, namely the operating, investing, financing, discontinued operations and income tax categories. Entities are also required to present a newly-defined operating profit subtotal. Entities' net profit will not change.
- Management-defined performance measures (MPMs) are disclosed in a single note in the financial statements.
- Enhanced guidance is provided on how to group information in the financial statements.

In addition, all entities are required to use the operating profit subtotal as the starting point for the statement of cash flows when presenting operating cash flows under the indirect method.

The Group is still in the process of assessing the impact of the new standard, particularly with respect to the structure of the Group's consolidated statement of comprehensive income, the consolidated statement of cash flows and the additional disclosures required for MPMs. The Group is also assessing the impact on how information is grouped in the financial statements, including for items currently labelled as 'other'.

Notes to the Consolidated Financial Statements *continued*

2. Material accounting policies *continued*

Use of estimates and judgements

The preparation of financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of policies and the reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of estimates about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis.

Significant judgements and estimates

Judgements made by management in the application of IFRSs that have a significant effect on the financial statements and major sources of estimation uncertainty are disclosed in Note 13.

The critical estimates and assumptions relate to the investment property valuations applied by the Group's independent valuer. Revisions to accounting estimates are recognised in the year in which the estimate is revised if the revision affects only that year, or in the year of the revision and future years if the revision affects both current and future years.

Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company at the reporting date. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect these returns through its power over the entity.

Subsidiaries are consolidated from the date on which control is transferred to the Group and cease to be consolidated from the date on which control is transferred out of the Group. These financial statements include the results of the subsidiaries disclosed in Note 12. All intra-group transactions, balances, income and expenses are eliminated on consolidation.

Fair value hierarchy

The fair value measurement for the Group's assets and liabilities is categorised into different levels in the fair value hierarchy based on the inputs to valuation techniques used. The different levels have been defined as follows:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities that the Group can access at the measurement date.

Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: unobservable inputs for the asset or liability.

The Group recognises transfers between levels of the fair value hierarchy as of the end of the reporting period during which the transfer has occurred.

Investment properties

Freehold property held by the Group to earn income or for capital appreciation, or both, is classified as investment property in accordance with IAS 40 Investment Property. Property held under head leases for similar purposes is also classified as investment property. Investment property is initially recognised at purchase cost plus directly attributable acquisition expenses and subsequently measured at fair value. The fair value of investment property is based on a valuation by an independent valuer who holds a recognised and relevant professional qualification and who has recent experience in the location and category of the investment property being valued.

The fair value of investment properties is measured based on each property's highest and best use from a market participant's perspective and considers the potential uses of the property that are physically possible, legally permissible and financially feasible.

The fair value of investment property generally involves consideration of:

- Market evidence on comparable transactions for similar properties;
- The actual current market for that type of property in that type of location at the reporting date and current market expectations;
- Rental income from leases and market expectations regarding possible future lease terms;
- Hypothetical sellers and buyers, who are reasonably informed about the current market and who are motivated, but not compelled, to transact in that market on an arm's length basis; and
- Investor expectations on matters such as future enhancement of rental income or market conditions.

Gains and losses arising from changes in fair value are included in the Consolidated Statement of Comprehensive Income in the year in which they arise. Purchases and sales of investment property are recognised when contracts have been unconditionally exchanged and the significant risks and rewards of ownership have been transferred.

An investment property is derecognised for accounting purposes upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in the Consolidated Statement of Comprehensive Income in the year the asset is derecognised. Investment properties are not depreciated.

The majority of the investment properties are charged by way of a first ranking mortgage as security for the loans made to the Group; see Note 19.

Notes to the Consolidated Financial Statements *continued*

2. Material accounting policies *continued*

Property, plant and equipment

Owner-occupied property

Owner-occupied property is stated at its revalued amount, which is determined in the same manner as investment property. It is depreciated over its remaining useful life (in this case 40 years) with the depreciation included in administrative expenses. On revaluation, any accumulated depreciation is eliminated against the gross carrying amount of the property concerned, and the net amount restated to the revalued amount. Subsequent depreciation charges are adjusted based on the revalued amount. Any difference between the depreciation charge on the revalued amount and that which would have been charged under historic cost is transferred between the revaluation reserve and retained earnings as the property is used. Any gain arising on this remeasurement is recognised in profit or loss to the extent that it reverses a previous impairment loss on the specific property, with any remaining gain recognised in other comprehensive income and presented in the revaluation reserve. Any loss is recognised in profit or loss. However, to the extent that an amount is included in the revaluation surplus for that property, the loss is recognised in other comprehensive income and reduces the revaluation surplus within equity.

Plant and equipment

Plant and equipment is depreciated on a straight-line basis over the estimated useful lives of each item of plant and equipment. The estimated useful lives are between three and five years.

Leases

Leases – the Group as a lessee

Where the Group is a lessee, a right of use asset and lease liability are recognised at the outset of the lease. The lease liability is initially measured at the present value of the lease payments based on the Group's expectations of the likelihood of the lease term.

The lease liability is subsequently adjusted to reflect an imputed finance charge, payments made to the lessor and any lease modifications.

The right of use asset is initially measured at cost, which comprises the amount of the lease liability, direct costs incurred, less any lease incentives received by the Group.

The Group has two categories of right of use assets: those in respect of head leases related to a number of leasehold properties and an occupational lease for its head office. All right of use assets in respect of leasehold properties are classified as investment properties and added to the carrying value. The right of use asset in respect of the Group's head office lease is classified under property, plant and equipment and subsequently depreciated over the length of the lease.

Leases – the Group as a lessor

The Group leases its investment properties under commercial property leases which are held as operating leases. An operating lease is a lease other than a finance lease. A finance lease is one where substantially all the risks and rewards of ownership are passed to the lessee. The operating lease income is recognised as income on a straight-line basis over the lease term. Direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised as an expense over the lease term on the same basis as the lease income. Upon receipt of a surrender premium for the early termination of a lease, the profit, net of dilapidations and non-recoverable outgoings relating to the lease concerned, is immediately reflected in revenue from properties if there are no relevant conditions attached to the surrender.

Cash and cash equivalents

Cash includes cash in hand and cash with banks. Cash equivalents are short-term and are held for short-term commitments, these include highly liquid investments that are readily convertible to known amounts of cash with original maturities in three months or less and that are subject to an insignificant risk of change in value.

Income and expenses

Income and expenses are included in the Consolidated Statement of Comprehensive Income on an accruals basis. All of the Group's income and expenses are derived from continuing operations.

Lease incentive payments are amortised on a straight-line basis over the period from the date of lease inception to the end of the lease term and presented within accounts receivable. Lease incentives granted are recognised as a reduction of the total rental income, over the term of the lease.

Property operating costs include the costs of professional fees on letting and other non-recoverable costs.

The income charged to occupiers for property service charges and the costs associated with such service charges are shown separately in Notes 3 and 4 to reflect that, notwithstanding this money is held on behalf of occupiers, the ultimate risk for paying and recovering these costs rests with the property owner.

Employee benefits

Defined contribution plans

A defined contribution plan is a retirement benefit plan under which the Company pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognised as an expense in the Consolidated Statement of Comprehensive Income in the periods during which services are rendered by employees.

Notes to the Consolidated Financial Statements *continued*

2. Material accounting policies *continued*

Short-term benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid under short-term cash bonus or profit-sharing plans if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

Share-based payments

The fair value of the amounts payable to employees in respect of the Deferred Bonus Plan, when these are to be settled in cash, is recognised as an expense with a corresponding increase in liabilities, over the period that the employees become unconditionally entitled to payment. Where the awards are equity settled, the fair value is recognised as an expense, with a corresponding increase in equity. The liability is remeasured at each reporting date and at settlement date. Any changes in the fair value of the liability are recognised under the category staff costs in the Consolidated Statement of Comprehensive Income.

The grant date fair value of awards to employees made under the Long-term Incentive Plan is recognised as an expense, with a corresponding increase in equity, over the vesting period of the awards. The amount recognised as an expense is adjusted to reflect the number of awards for which the related non-market performance conditions are expected to be met, such that the amount ultimately recognised is based on the number of awards that meet the related non-market performance conditions at the vesting date. For share-based payment awards subject to market conditions, the grant date fair value of the share-based awards is measured to reflect such conditions and there is no adjustment between expected and actual outcomes.

The cost of the Company's shares held by the Employee Benefit Trust is deducted from equity in the Consolidated Balance Sheet. Any shares held by the Trust are not included in the calculation of earnings or net assets per share.

Dividends

Dividends are recognised in the period in which they are declared.

Share buybacks

When shares are redeemed or purchased wholly out of profits available for distribution, a sum equal to the total amount paid by the Company is deducted from the Company's retained earnings.

Accounts receivable

Accounts receivable are stated at their nominal amount as reduced by appropriate allowances for estimated irrecoverable amounts. The Group applies the IFRS 9 simplified approach to measuring expected credit losses, which uses a lifetime expected impairment provision for all applicable accounts receivable. Bad debts are written off when identified.

Loans and borrowings

All loans and borrowings are initially recognised at cost, being the fair value of the consideration received net of issue costs associated with the borrowing. After initial recognition, loans and borrowings are subsequently measured at amortised cost using the effective interest method. Amortised cost is calculated by taking into account any issue costs, and any discount or premium on settlement. Gains and losses are recognised in profit or loss in the Consolidated Statement of Comprehensive Income when the liabilities are derecognised for accounting purposes, as well as through the amortisation process.

Assets classified as held for sale

Any investment properties on which contracts for sale have been exchanged but which had not completed at the period end are disclosed as properties held for sale as control over the properties is still retained over the period end. Investment properties included in the held for sale category continue to be measured in accordance with the accounting policy for investment properties.

Other assets and liabilities

Other assets and liabilities, including trade creditors, accruals, other creditors, and deferred rental income, which are not interest bearing are stated at their nominal value.

Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax, from the proceeds.

Revaluation reserve

Any surplus or deficit arising from the revaluation of owner-occupied property is taken to the revaluation reserve. A revaluation deficit is only taken to retained earnings when there is no previous revaluation surplus to reverse.

Taxation

The Group elected to be treated as a UK REIT with effect from 1 October 2018. The UK REIT rules exempt the profits of the Group's UK property rental business from UK corporation and income tax. Gains on UK properties are also exempt from tax, provided they are not held for trading. The Group is otherwise subject to UK corporation tax.

Principles for the Consolidated Statement of Cash Flows

The Consolidated Statement of Cash Flows has been drawn up according to the indirect method, separating the cash flows from operating activities, investing activities and financing activities. The net result has been adjusted for amounts in the Consolidated Statement of Comprehensive Income and movements in the Consolidated Balance Sheet which have not resulted in cash income or expenditure in the related period.

The cash amounts in the Consolidated Statement of Cash Flows include those assets that can be converted into cash without any restrictions and without any material risk of decreases in value as a result of the transaction.

Notes to the Consolidated Financial Statements *continued*

3. Revenue from properties

	2026 £000	2025 £000
Rents receivable (adjusted for lease incentives)	41,190	43,531
Surrender premiums	1,621	7
Dilapidation receipts	411	368
Other income	91	286
	43,313	44,192
Service charge income	7,756	9,827
	51,069	54,019

Rents receivable have been adjusted for lease incentives recognised of £0.4 million (2025: £0.6 million).

4. Property expenses

	2026 £000	2025 £000
Property operating costs	3,369	2,629
Property void costs	4,132	3,887
	7,501	6,516
Recoverable service charge costs	7,756	9,827
	15,257	16,343

Property operating costs include £0.9 million for lease incentives (2025: £0.4 million).

5. Operating segments

The Board is responsible for setting the Group's strategy and business model. The key measure of performance used by the Board to assess the Group's performance is the total return on the Group's net asset value. As the total return on the Group's net asset value is calculated based on the net asset value per share calculated under IFRS as shown at the foot of the Consolidated Balance Sheet, assuming dividends are reinvested, the key performance measure is that prepared under IFRS. Therefore, no reconciliation is required between the measure of profit or loss used by the Board and that contained in the financial statements.

The Board has considered the requirements of IFRS 8 'Operating Segments'. The Board is of the opinion that the Group, through its subsidiary undertakings, operates in one reportable industry segment, namely real estate investment, and across one primary geographical area, namely the United Kingdom, and therefore no segmental reporting is required. The portfolio consists of 46 commercial properties, which are in the industrial, office, retail and leisure sectors.

6. Administrative expenses

	2026 £000	2025 £000
Director and staff costs	4,554	4,444
Auditor's remuneration	227	256
Other administrative expenses	2,356	2,400
	7,137	7,100
Strategic Review costs	636	-
	7,773	7,100

Strategic Review costs comprise legal fees (£0.3 million) and additional staff costs, excluding the Executive Directors (£0.3 million).

	2026 £000	2025 £000
Auditor's remuneration comprises:		
Audit fees:		
Audit of Group financial statements	144	138
Audit of subsidiaries' financial statements	83	80
Audit-related fees:		
Review of interim financial statements	-	38
	227	256

Notes to the Consolidated Financial Statements *continued*

7. Director and staff costs

	2026 £000	2025 £000
Wages and salaries	2,419	2,436
Non-Executive Directors' fees	308	298
Social security costs	605	526
Other pension costs	58	51
Share-based payments – cash settled	357	311
Share-based payments – equity settled	807	822
	4,554	4,444
Strategic Review related costs	316	–
	4,870	4,444

Employees participate in two share-based remuneration arrangements: the Deferred Bonus Plan and the Long-term Incentive Plan (the 'LTIP').

For all employees, a proportion of any discretionary annual bonus will be an award under the Deferred Bonus Plan. With the exception of Executive Directors, awards are cash settled and vest after two years. The final value of awards is determined by the movement in the Company's share price and dividends paid over the vesting period. For Executive Directors, awards are equity settled and also vest after two years. On 30 June 2025, awards of 661,027 notional shares were made which vest in June 2027 (2025: 1,063,607 notional shares). The next awards are due to be made in June 2026 for vesting in June 2028.

The table below summarises the awards made under the Deferred Bonus Plan. Employees have the option to defer the vesting date of their awards for a maximum of seven years.

Vesting date	Units at 31 March 2024	Units granted in the year	Units cancelled in the year	Units redeemed in the year	Units at 31 March 2025	Units granted in the year	Units cancelled in the year	Units redeemed in the year	Units at 31 March 2026
22 June 2023	139,956	–	–	(139,956)	–	–	–	–	–
17 June 2024	498,788	–	–	(498,788)	–	–	–	–	–
14 June 2025	832,580	–	–	–	832,580	–	–	(832,580)	–
6 June 2026	–	1,063,607	–	–	1,063,607	–	–	–	1,063,607
30 June 2027	–	–	–	–	–	661,027	–	–	661,027
	1,471,324	1,063,607	–	(638,744)	1,896,187	661,027	–	(832,580)	1,724,634

The Group also has a Long-term Incentive Plan for all employees which is equity settled. Awards are made annually and vest three years from the grant date. Vesting is conditional on three performance metrics measured over each three-year period. Awards to Executive Directors are also subject to a further two-year holding period. On 30 June 2025, awards for a maximum of 1,506,647 shares were granted to employees in respect of the three-year period ending on 31 March 2028. In the previous year, awards of 1,190,840 shares were made on 6 June 2024 for the three-year period ending on 31 March 2027.

The metrics are:

- Total shareholder return (TSR) of Picton Property Income Limited, compared to a comparator group of similar listed companies or the EPRA Nareit UK Index;
- Total property return (TPR) of the property assets held within the Group, compared to the MSCI UK Quarterly Property Index; and
- Growth in EPRA earnings per share (EPRA EPS) of the Group.

Notes to the Consolidated Financial Statements *continued*

7. Director and staff costs *continued*

The fair value of share grants is measured using the Monte Carlo model for the TSR metric and a Black-Scholes model for the TPR and EPRA EPS metrics. The fair value is recognised over the expected vesting period. For the awards made during this year and the previous year the main inputs and assumptions of the models, and the resulting fair values, are:

Assumptions	30 June 2025	6 June 2024
Grant date	30 June 2025	6 June 2024
Share price at date of grant	80.4p	67.4p
Exercise price	Nil	Nil
Expected term	3 years	3 years
Risk-free rate – TSR condition	3.7%	4.3%
Share price volatility – TSR condition	24.3%	26.7%
Median volatility of comparator group – TSR condition	21.4%	29.2%
Correlation – TSR condition	67.8%	50.2%
TSR performance at grant date – TSR condition	18.3%	7.0%
Median TSR performance of comparator group at grant date – TSR condition	11.2%	4.4%
Fair value – TSR condition (Monte Carlo method)	44.0p	29.0p
Fair value – TPR condition (Black-Scholes model)	80.4p	67.4p
Fair value – EPS condition (Black-Scholes model)	80.4p	67.4p

The Trustee of the Company's Employee Benefit Trust acquired 1,200,000 ordinary shares during the year for £920,000 (2025: 2,100,000 shares for £1,519,000) and sold or transferred 1,023,513 shares for awards that were redeemed in the year (2025: 799,481 shares).

The Group employed 11 members of staff at 31 March 2026 (2025: 12). The average number of people employed by the Group for the year ended 31 March 2026 was 12 (2025: 12).

8. Interest expense and interest income

	2026 £000	2025 £000
Interest paid		
Interest payable on loans	7,983	8,081
Interest on obligations under finance leases	172	173
Interest expense under leasing arrangements	39	–
Non-utilisation fees	328	295
	8,522	8,549

The loan arrangement costs incurred to 31 March 2026 are £3,236,000 (2025: £3,328,000). These are amortised over the duration of the loans with £298,000 amortised in the year ended 31 March 2026 and included in interest payable on loans (2025: £304,000).

Interest income of £735,000 (2025: £813,000) was generated on cash balances which earn interest at floating rates based on daily deposit rates.

9. Tax

The charge for the year is:

	2026 £000	2025 £000
Tax expense in year	–	–
Total tax charge	–	–

A reconciliation of the tax charge applicable to the results at the statutory tax rate to the charge for the year is as follows:

	2026 £000	2025 £000
Profit before taxation	25,854	37,323
Expected tax charge on ordinary activities at the standard rate of taxation of 25% (2025: 25%)	6,464	9,331
Less:		
UK REIT exemption on net income	(5,063)	(5,710)
Revaluation movement not taxable	(1,401)	(3,621)
Total tax charge	–	–

As a UK REIT, the income profits of the Group's UK property rental business are exempt from corporation tax, as are any gains it makes from the disposal of its properties, provided they are not held for trading. The Group is otherwise subject to UK corporation tax at the prevailing rate.

As the principal company of the REIT, the Company is required to distribute at least 90% of the income profits of the Group's UK property rental business. There are a number of other conditions that are also required to be met by the Company and the Group to maintain REIT tax status. These conditions were met in the year and the Board intends to conduct the Group's affairs such that these conditions continue to be met for the foreseeable future. Accordingly, deferred tax is no longer recognised on temporary differences relating to the property rental business.

Notes to the Consolidated Financial Statements *continued*

10. Dividends

	2026 £000	2025 £000
Declared and paid:		
Interim dividend for the period ended 31 March 2024: 0.925 pence	–	5,050
Interim dividend for the period ended 30 June 2024: 0.925 pence	–	5,039
Interim dividend for the period ended 30 September 2024: 0.925 pence	–	5,038
Interim dividend for the period ended 31 December 2024: 0.925 pence	–	5,032
Interim dividend for the period ended 31 March 2025: 0.95 pence	5,019	–
Interim dividend for the period ended 30 June 2025: 0.95 pence	4,956	–
Interim dividend for the period ended 30 September 2025: 0.95 pence	4,911	–
Interim dividend for the period ended 31 December 2025: 0.95 pence	4,852	–
	19,738	20,159

The interim dividend of 0.95 pence per ordinary share in respect of the period ended 31 March 2026 has not been recognised as a liability as it was declared after the year end. This dividend of £4,852,000 was paid on 29 May 2026.

11. Earnings per share

Basic and diluted earnings per share is calculated by dividing the net profit for the year attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares in issue during the year, excluding the average number of shares held by the Employee Benefit Trust for the year. The diluted number of shares also reflects the contingent shares to be issued under the Long-term Incentive Plan.

The following reflects the profit and share data used in the basic and diluted profit per share calculation:

	2026	2025
Net profit attributable to ordinary shareholders of the Company from continuing operations (£000)	25,854	37,323
Weighted average number of ordinary shares for basic earnings per share	519,279,302	544,037,179
Weighted average number of ordinary shares for diluted earnings per share	521,208,792	545,502,180

12. Investments in subsidiaries

The Company had the following principal subsidiaries as at 31 March 2026 and 31 March 2025:

Name	Place of incorporation	Ownership proportion
Picton UK Real Estate Trust (Property) Limited	Guernsey	100%
Picton (UK) REIT (SPV) Limited	Guernsey	100%
Picton (UK) Listed Real Estate	Guernsey	100%
Picton UK Real Estate (Property) No 2 Limited	Guernsey	100%
Picton (UK) REIT (SPV No 2) Limited	Guernsey	100%
Picton Capital Limited	England & Wales	100%
Picton (General Partner) No 2 Limited	Guernsey	100%
Picton (General Partner) No 3 Limited	Guernsey	100%
Picton No 2 Limited Partnership	England & Wales	100%
Picton No 3 Limited Partnership	England & Wales	100%
Picton Financing UK Limited	England & Wales	100%
Picton Financing UK (No 2) Limited	England & Wales	100%
Picton Property No 3 Limited	Guernsey	100%

The results of the above entities are consolidated within the Group financial statements.

Picton UK Real Estate Trust (Property) Limited and Picton (UK) REIT (SPV) Limited own 100% of the units in Picton (UK) Listed Real Estate, a Guernsey Unit Trust (the 'GPUT'). The GPUT holds a 99.9% interest in both Picton No 2 Limited Partnership and Picton No 3 Limited Partnership and the remaining balances are held by Picton (General Partner) No 2 Limited and Picton (General Partner) No 3 Limited, respectively.

Notes to the Consolidated Financial Statements *continued*

13. Investment properties

The following table provides a reconciliation of the opening and closing amounts of investment properties classified as Level 3 recorded at fair value.

	2026 £000	2025 £000
Fair value at start of year	700,694	724,043
Capital expenditure on investment properties	8,792	11,794
Acquisitions	–	533
Disposals	(29,513)	(50,031)
(Loss)/profit on disposal of investment properties	(999)	1,496
Reclassification of investment property (see Note 15)	(3,445)	–
Unrealised movement on investment properties	6,561	12,859
Fair value at the end of the year	682,090	700,694
Historic cost at the end of the year	628,834	647,863

The fair value of investment properties reconciles to the appraised value as follows:

	2026 £000	2025 £000
Appraised value	700,795	723,145
Carlisle asset classified as finance lease (see Note 15)	(1,083)	–
Valuation of assets held under head leases	2,028	2,074
Owner-occupied property	–	(3,438)
Lease incentives held as debtors	(19,650)	(21,087)
Fair value at the end of the year	682,090	700,694

In Carlisle, the hotel occupier entered into a new 99-year lease with a premium of £2.35 million being received as part of extending the lease term and a rent reduction. As the present value of lease payments amount to at least substantially all of the fair value of the underlying asset the lease has been treated as a finance lease in the financial statements. The present value of the remaining lease payments receivable under the lease are classified in Note 15.

The sale of Stanford Building, London WC2 completed in the period with net disposal proceeds of £32.9 million, of which £29.5 million has been treated as a disposal of investment property and £3.4 million has been treated as a disposal of owner-occupied property (see Note 14). A realised loss on disposal of investment property of £1.0 million has been realised in the statement of comprehensive income.

The investment properties were valued by independent valuers, Knight Frank LLP as at 31 March 2026 and CBRE Limited as at 31 March 2025, on the basis of fair value in accordance with the version of the RICS Valuation – Global Standards (incorporating the International Valuation Standards) and the UK national supplement (the Red Book) current as at the valuation date. The total fees earned by Knight Frank LLP and CBRE Limited from the Group are less than 5% of their total UK revenue.

The fair value of the Group's investment properties has been determined using an income capitalisation technique, whereby contracted and market rental values are capitalised with a market capitalisation rate. The resulting valuations are cross-checked against the equivalent yields and the fair market values per square foot derived from comparable market transactions on an arm's length basis.

In addition, the Group's investment properties are valued quarterly by Knight Frank LLP. The valuations are based on:

- Information provided by the Group, including rents, lease terms, revenue and capital expenditure. Such information is derived from the Group's financial and property systems and is subject to the Group's overall control environment; and
- Valuation models used by the valuers, including market-related assumptions based on their professional judgement and market observation.

The assumptions and valuation models used by the valuers, and supporting information, are reviewed by senior management and the Board through the Property Valuation Committee. Members of the Property Valuation Committee, together with senior management, meet with the independent valuer on a quarterly basis to review the valuations and underlying assumptions, including considering current market trends and conditions, and changes from previous quarters. The Board will also consider whether circumstances at specific investment properties, such as alternative uses and issues with occupational tenants, are appropriately reflected in the valuations. The fair value of investment properties is measured based on each property's highest and best use from a market participant's perspective and considers the potential uses of the property that are physically possible, legally permissible and financially feasible.

The March 2026 valuation has been prepared during a period of geopolitical tension arising from the Middle East conflict which commenced on 28 February 2026. This has resulted in an increase to global risk premiums, disrupted supply chain conditions, and heightened volatility in energy markets. Such instability can affect financing conditions, inflation, and investor sentiment, with behaviour capable of changing rapidly during periods of heightened volatility. The external valuer, Knight Frank LLP, has therefore confirmed that the opinions used in their valuation are only valid as at the valuation date and that market conditions should be closely monitored to see how they evolve.

Notes to the Consolidated Financial Statements *continued*

13. Investment properties *continued*

As at 31 March 2026 and 31 March 2025, all of the Group's properties are Level 3 in the fair value hierarchy as it involves use of significant judgement. There were no transfers between levels during the year and the prior year. Level 3 inputs used in valuing the properties are those which are unobservable, as opposed to Level 1 (inputs from quoted prices) and Level 2 (observable inputs either directly, i.e. as prices, or indirectly, as derived from prices).

Information on these significant unobservable inputs per sector of investment properties is disclosed as follows:

	2026			2025		
	Office	Industrial	Retail and Leisure	Office	Industrial	Retail and Leisure
Appraised value (£000)	146,300	468,725	84,687	175,305	463,220	84,620
Area (sq ft, 000s)	686	3,255	699	706	3,227	692
Range of unobservable inputs:						
Gross ERV (sq ft per annum)						
– range	£12.45 to £66.97	£3.14 to £31.27	£4.09 to £32.05	£12.45 to £93.46	£3.92 to £29.96	£3.35 to £28.12
– weighted average	£33.31	£14.29	£12.08	£43.74	£13.69	£12.42
Net initial yield						
– range	2.29% to 10.53%	0.00% to 8.08%	0.00% to 13.82%	3.51% to 12.10%	2.89% to 8.21%	0.00% to 24.58%
– weighted average	5.98%	4.20%	5.93%	6.96%	4.53%	6.15%
Reversionary yield						
– range	6.87% to 14.48%	1.15% to 8.64%	6.54% to 16.86%	5.12% to 15.39%	4.76% to 9.17%	6.97% to 17.13%
– weighted average	10.34%	6.12%	7.95%	9.37%	5.83%	8.16%
True equivalent yield						
– range	6.02% to 12.92%	5.00% to 9.86%	6.45% to 11.51%	5.14% to 11.30%	4.78% to 8.39%	6.50% to 12.75%
– weighted average	9.12%	5.85%	7.86%	8.20%	5.63%	7.91%

An increase/decrease in ERV will increase/decrease valuations, while an increase/decrease to yield decreases/increases valuations. We have reviewed the ranges used in assessing the impact of changes in unobservable inputs on the fair value of the Group's property portfolio and concluded these were still reasonable. The table below sets out the sensitivity of the valuation to changes of 50 basis points in yield.

Sector	Movement	2026 Impact on valuation	2025 Impact on valuation
Industrial	Increase of 50 basis points	Decrease of £39.4m	Decrease of £39.3m
	Decrease of 50 basis points	Increase of £48.0m	Increase of £47.3m
Office	Increase of 50 basis points	Decrease of £9.6m	Decrease of £11.8m
	Decrease of 50 basis points	Increase of £10.7m	Increase of £13.5m
Retail and Leisure	Increase of 50 basis points	Decrease of £5.4m	Decrease of £5.0m
	Decrease of 50 basis points	Increase of £6.1m	Increase of £5.7m

14. Property, plant and equipment

	Right of use asset £000	Owner-occupied property £000	Plant and equipment £000	Total £000
At 31 March 2024	–	3,391	108	3,499
Additions	–	–	12	12
Depreciation	–	(81)	(54)	(135)
Revaluation	–	128	–	128
At 31 March 2025	–	3,438	66	3,504
Additions	1,201	–	3	1,204
Depreciation	(125)	(40)	(55)	(220)
Disposals	–	(3,438)	–	(3,438)
Profit on disposal	–	40	–	40
At 31 March 2026	1,076	–	14	1,090

Property, plant and equipment included the fair value of the first floor Stanford Building, London WC2, which was classified as owner-occupied property as at 31 March 2025.

In September 2025, Stanford Building was sold with net sale proceeds received in relation to the owner-occupied element of the building of £3,438,000.

The Group simultaneously entered into a ten-year lease, with a five-year break option, of the first floor Stanford Building. At lease commencement the Group recognised a right of use asset of £1.2 million; the liability in connection to this lease is detailed in obligations under leases (Note 23).

Notes to the Consolidated Financial Statements *continued*

15. Lease receivable

The Group owns a portfolio of investment properties and enters into lease arrangements with commercial occupiers. During the year, the Group entered into a new 99-year lease with an occupier of a hotel in Carlisle.

At commencement of the lease, the present value of lease payments receivable amounted to substantially all of the fair value of the underlying asset. As a result, the Group has classified the arrangement as a finance lease and derecognised the hotel as an investment property, recognising instead a lease receivable on the balance sheet.

The fair value of the hotel at lease commencement, and therefore the initial lease receivable amount recognised, was £3.4 million.

A lease premium of £2.4 million was received from the occupier at lease commencement. At the reporting date, the Group's future income based on the unexpired lease length, together with the unearned finance income, was as follows:

	2026 £000	2025 £000
Within one year	75	–
One to two years	75	–
Two to three years	75	–
Three to four years	75	–
Four to five years	77	–
After five years	8,550	–
Total undiscounted lease payments receivable	8,927	–
Unearned finance income	(7,829)	–
Lease receivable	1,098	–

Profit and loss information

	2026 £000	2025 £000
Gain on derecognition of property	981	–
Finance income on the lease receivable	72	–
Income relating to variable lease payments not included in the measurement of the net investment in the lease	–	–

At commencement of the finance lease, a gain of £981,000 was recognised in the Consolidated Statement of Comprehensive Income under Investment property valuation movements. This represented the difference between the investment property fair value at March 2025 and the initial lease receivable amount at commencement of the lease of £3.4 million. Amounts are considered for impairment using the lifetime expected credit loss method. The impairment on this balance was assessed as not significant as at 31 March 2026.

16. Accounts receivable

	2026 £000	2025 £000
Tenant debtors (net of provisions for bad debts)	2,837	3,034
Lease incentives	19,650	21,087
Other debtors	1,629	1,001
	24,116	25,122

The estimated fair values of receivables are the discounted amount of the estimated future cash flows expected to be received and the approximate value of their carrying amounts.

Amounts are considered impaired using the lifetime expected credit loss method. Movement in the balance considered to be impaired has been included in the Consolidated Statement of Comprehensive Income. As at 31 March 2026, tenant debtors of £45,000 (2025: £105,000) were considered impaired and provided for.

17. Cash and cash equivalents

	2026 £000	2025 £000
Cash at bank	17,287	20,771
Short-term deposits	25,972	14,549
	43,259	35,320

Cash at bank earns interest at floating rates based on daily bank deposit rates. Short-term deposits are made for varying periods of between one day and one month depending on the immediate cash requirements of the Group and earn interest at the respective short-term deposit rates. The carrying amounts of these assets approximate to their fair value.

18. Accounts payable and accruals

	2026 £000	2025 £000
Accruals	7,883	5,622
Deferred rental income	3,950	5,822
VAT liability	560	2,715
Trade creditors	398	658
Other creditors	6,511	5,231
	19,302	20,048

Notes to the Consolidated Financial Statements *continued*

19. Loans and borrowings

	Maturity	2026 £000	2025 £000
Current			
Aviva facility	–	1,633	1,564
Loan arrangement costs	–	(285)	(176)
		1,348	1,388
Non-current			
Canada Life facility	24 July 2031	129,045	129,045
Aviva facility	24 July 2032	77,394	79,027
Loan arrangement costs	–	(1,174)	(919)
		205,265	207,153
		206,613	208,541

The following table provides a reconciliation of the movement in loans and borrowings to cash flows arising from financing activities.

	2026 £000	2025 £000
Balance at start of year	208,541	226,134
Changes from financing cash flows		
Proceeds from loans and borrowings	–	–
Repayment of loans and borrowings	(1,564)	(17,897)
Loan arrangement costs paid	(512)	–
	(2,076)	(17,897)
Other changes		
Amortisation of financing costs	298	304
Accrued financing costs	(150)	–
	148	304
Balance as at 31 March	206,613	208,541

The Group has a £129.0 million loan facility with Canada Life which matures in July 2031. Interest is fixed at 3.25% per annum over the remaining life of the loan. The loan agreement has a loan to value covenant of 65% and an interest cover test of 1.75. The loan is secured over the Group's properties held by Picton No 2 Limited Partnership and Picton UK Real Estate Trust (Property) No 2 Limited, valued at £320.0 million (2025: £350.9 million).

Additionally, the Group has a £95.3 million term loan facility with Aviva Commercial Finance Limited which matures in July 2032. The loan is for a term of 20 years and was fully drawn on 24 July 2012 with approximately one-third repayable over the life of the loan in accordance with a scheduled amortisation profile. The Group has repaid £1.6 million in the year (2025: £1.5 million). Interest on the loan is fixed at 4.38% per annum over the life of the loan. The facility has a loan to value covenant of 65% and a debt service cover ratio of 1.4. The facility is secured over the Group's properties held by Picton No 3 Limited Partnership, valued at £173.0 million (2025: £168.3 million).

The Group also has a £50.0 million revolving credit facility (RCF) with National Westminster Bank Plc which matures in April 2028. As at 31 March the facility was undrawn (2025: £nil), interest is charged at 165–170 basis points over SONIA on drawn balances and there is an undrawn commitment fee of 66 basis points. The facility is secured on properties held by Picton UK Real Estate Trust (Property) Limited, valued at £141.0 million (2025: £141.3 million).

The fair value of the drawn loan facilities at 31 March 2026, estimated as the present value of future cash flows discounted at the market rate of interest at that date, was £186.2 million (2025: £183.5 million). The fair value of the drawn loan facilities is classified as Level 2 under the hierarchy of fair value measurements.

There were no transfers between levels of the fair value hierarchy during the current or prior years.

The weighted average interest rate on the Group's borrowings as at 31 March 2026 was 3.7% (2025: 3.7%).

20. Contingencies and capital commitments

The Group has entered into contracts for the refurbishment of 14 properties (2025: 11 properties) with commitments outstanding at 31 March 2026 of approximately £8.2 million (2025: £5.3 million). No further obligations to construct or develop investment property or for repairs, maintenance or enhancements were in place as at 31 March 2026 (2025: £nil).

Notes to the Consolidated Financial Statements *continued*

21. Share capital and other reserves

	2026 £000	2025 £000
Authorised:		
Unlimited number of ordinary shares of no par value	–	–
Issued and fully paid:		
513,827,021 ordinary shares of no par value (31 March 2025: 536,400,000)	–	–
Share premium	164,400	164,400

The Company has 513,827,021 ordinary shares in issue of no par value (2025: 536,400,000).

No new ordinary shares were issued during the year ended 31 March 2026.

	2026 Number of shares	2025 Number of shares
Ordinary share in issue – opening balance	536,400,000	547,605,596
Shares cancelled in the year	(22,572,979)	(11,205,596)
Ordinary shares in issue – closing balance	513,827,021	536,400,000
Number of shares held in Employee Benefit Trust	(3,119,446)	(2,942,959)
	510,707,575	533,457,041

The fair value of awards made under the Long-term Incentive Plan is recognised in other reserves.

Subject to the solvency test contained in the Companies (Guernsey) Law, 2008 being satisfied, ordinary shareholders are entitled to all dividends declared by the Company and to all of the Company's assets after repayment of its borrowings and ordinary creditors. The Trustee of the Company's Employee Benefit Trust has waived its right to receive dividends on the 3,119,446 shares it holds but continues to hold the right to vote. Ordinary shareholders have the right to vote at meetings of the Company. All ordinary shares carry equal voting rights.

On 30 July 2025 the Directors were given authority to buy back up to 14.99% of the Company's ordinary shares in issue, being 78,486,021 shares, subject to the annual renewal of the authority from shareholders. Any buyback of ordinary shares will be made subject to Guernsey law, and the making and timing of any buybacks will be at the absolute discretion of the Board. During the period the Company bought back and cancelled 22,572,979 ordinary shares (2025: 11,205,596 shares) at a cost of £17.3 million (2025: £7.5 million). The value of the shares cancelled of £17.3 million is deducted from Retained Earnings. On 31 March 2026 the remaining authority, following repurchase since authority from shareholders was granted on 30 July 2025, has now reduced to 68,723,837 ordinary shares.

22. Adjustment for non-cash movements in the cash flow statement

	2026 £000	2025 £000
Movement in investment property valuation	(6,561)	(12,859)
Loss/(profit) on disposal of investment property	999	(1,496)
Revaluation of owner-occupied property	–	(128)
Profit on disposal of property, plant & equipment	(40)	–
Share-based provisions	744	751
Depreciation of tangible assets	95	135
Depreciation of right of use asset	125	–
	(4,638)	(13,597)

23. Obligations under leases

Lease liabilities are presented in the Consolidated Balance Sheet as follows:

	2026 £000	2025 £000
Current		
Occupational lease liability	160	–
Head lease liability	116	115
	276	115
Non-current		
Occupational lease liability	935	–
Head lease liability	2,544	2,558
	3,479	2,558
	3,755	2,673

The Group has entered into a number of head leases in relation to its investment properties. These leases are for fixed terms and subject to regular rent reviews. They contain no material provisions for contingent rents, renewal or purchase options nor any restrictions outside of the normal lease terms.

In September 2025 a new occupational lease was entered into in respect of the Group's head office. The lease is for a ten-year term, with the option to break at the end of five years.

Notes to the Consolidated Financial Statements *continued*

23. Obligations under leases *continued*

Lease liabilities in respect of rents payable on the occupational lease and head leases are as follows:

	2026		2025	
	Head lease £000	Occupational lease £000	Head lease £000	Occupational lease £000
Future minimum payments due:				
Within one year	185	228	185	–
In the second to fifth years inclusive	740	1,041	740	–
After five years	8,342	–	8,527	–
	9,267	1,269	9,452	–
Less: finance charges allocated to future periods	(6,607)	(174)	(6,779)	–
Present value of minimum lease payments	2,660	1,095	2,673	–

For interest expense in relation to lease liabilities, refer to Note 8.

Operating leases where the Group is lessor

The Group leases its investment properties under commercial property leases which are held as operating leases.

At the reporting date, the Group's undiscounted future income based on the unexpired lease length was as follows (based on annual rentals):

	2026 £000	2025 £000
Within one year	39,774	44,938
One to two years	37,417	38,906
Two to three years	34,439	35,263
Three to four years	31,086	31,903
Four to five years	27,210	28,594
After five years	138,282	135,958
	308,208	315,562

These properties are measured under the fair value model as the properties are held to earn rentals. Commercial property leases typically have lease terms between five and ten years and include clauses to enable periodic upward revision of the rental charge according to prevailing market conditions. Some leases contain options to break before the end of the lease term.

24. Net asset value

The net asset value per share calculation uses the number of shares in issue at the year end and excludes the actual number of shares held by the Employee Benefit Trust at the year end; see Note 21.

25. Financial instruments

The Group's financial instruments comprise cash and cash equivalents, accounts receivable, secured loans and accounts payable that arise from its operations. The Group does not have exposure to any derivative financial instruments. Apart from the secured loans, as disclosed in Note 19, the fair value of the financial assets and liabilities is not materially different from their carrying value in the financial statements.

Categories of financial instruments

31 March 2026	Notes	Held at fair value through profit or loss £000	Amortised cost £000	Total £000
Financial assets				
Debtors	16	–	4,466	4,466
Cash and cash equivalents	17	–	43,259	43,259
		–	47,725	47,725
Financial liabilities				
Loans and borrowings	19	–	206,613	206,613
Creditors and accruals	18	–	14,792	14,792
		–	221,405	221,405

Notes to the Consolidated Financial Statements *continued*

25. Financial instruments *continued*

31 March 2025	Notes	Held at fair value through profit or loss £000	Amortised cost £000	Total £000
Financial assets				
Debtors	16	–	4,035	4,035
Cash and cash equivalents	17	–	35,320	35,320
		–	39,355	39,355
Financial liabilities				
Loans and borrowings	19	–	208,541	208,541
Creditors and accruals	18	–	11,511	11,511
		–	220,052	220,052

26. Risk management

The Group invests in commercial properties in the United Kingdom. The following describes the risks involved and the risk management framework applied by the Group. Senior management reports regularly both verbally and formally in writing to the Board, and its relevant Committees, to allow them to monitor and review all the risks noted below.

Capital risk management

The Group aims to manage its capital to ensure that the entities in the Group will be able to continue as a going concern while maximising the return to stakeholders through optimising its capital structure. The Board's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain the future development of the business.

The capital structure of the Group consists of debt, as disclosed in Note 19, cash and cash equivalents and equity attributable to equity holders of the Company, comprising issued share capital, retained earnings and other reserves. The Group is not subject to any external capital requirements.

The Group monitors capital primarily on the basis of its gearing ratio. This ratio is calculated as the principal borrowings outstanding, as detailed under Note 19, divided by the gross assets. There is a limit of 65% as set out in the Articles of Association of the Company. Gross assets are calculated as non-current and current assets, as shown in the Consolidated Balance Sheet.

At the reporting date the gearing ratios were as follows:

	2026 £000	2025 £000
Total borrowings	208,072	209,636
Gross assets	751,653	764,640
Gearing ratio (must not exceed 65%)	27.7%	27.4%

The Board of Directors monitors the return on capital as well as the level of dividends to ordinary shareholders. The Group has managed its financing risk by entering into long-term loan arrangements with different maturities, which will enable the Group to manage its borrowings in an orderly manner over the long term. The Group also has a revolving credit facility which provides greater flexibility in managing the level of borrowings.

The Group's net debt to equity ratio at the reporting date was as follows:

	2026 £000	2025 £000
Total liabilities	229,670	231,262
Less: cash and cash equivalents	(43,259)	(35,320)
Net debt	186,411	195,942
Total equity	521,983	533,378
Net debt to equity ratio at end of year	0.36	0.37

Notes to the Consolidated Financial Statements *continued*

26. Risk management *continued*

Credit risk

The following tables detail the balances held at the reporting date that may be affected by credit risk:

31 March 2026	Notes	Held at fair value through profit or loss £000	Financial assets and liabilities at amortised cost £000	Total £000
Financial assets				
Tenant debtors	16	–	2,837	2,837
Lease receivable	15	–	8,927	8,927
Cash and cash equivalents	17	–	43,259	43,259
		–	55,023	55,023

31 March 2025	Notes	Held at fair value through profit or loss £000	Financial assets and liabilities at amortised cost £000	Total £000
Financial assets				
Tenant debtors	16	–	3,034	3,034
Cash and cash equivalents	17	–	35,320	35,320
		–	38,354	38,354

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group. The Group has adopted a policy of only dealing with creditworthy counterparties and obtaining collateral where appropriate, as a means of mitigating the risk of financial loss from defaults.

Tenant debtors consist of a large number of occupiers, spread across diverse industries and geographical areas. Ongoing credit evaluations are performed on the financial condition of tenant debtors and, where appropriate, credit guarantees or rent deposits are acquired. As at 31 March 2026, tenant rent deposits held by the Group's managing agents in segregated bank accounts totalled £1.5 million (2025: £2.5 million). The Group does not have access to these rent deposits unless the occupier defaults under its lease obligations. Rent collection is outsourced to managing agents who report regularly on payment performance and provide the Group with intelligence on the continuing financial viability of occupiers. The Group does not have any significant concentration risk whether in terms of credit risk exposure to any single counterparty or any group of counterparties having similar characteristics. The credit risk on liquid funds is limited because the counterparties are banks with strong credit ratings assigned by international credit rating agencies.

The carrying amount of financial assets recorded in the financial statements, net of any allowances for losses, represents the Group's maximum exposure to credit risk. The Board continues to monitor the Group's overall exposure to credit risk.

The Group has a panel of banks with which it makes deposits, based on credit ratings assigned by international credit rating agencies and with set counterparty limits that are reviewed regularly. The Group's main cash balances are held with National Westminster Bank Plc (NatWest), Nationwide International Limited (Nationwide), Santander plc (Santander) and Lloyds Bank Plc (Lloyds). Insolvency or resolution of the bank holding cash balances may cause the Group's recovery of cash held by them to be delayed or limited. The Group manages its risk by monitoring the credit quality of its bankers on an ongoing basis. NatWest, Nationwide, Santander and Lloyds are rated by all the major rating agencies. If the credit quality of any of these banks were to deteriorate, the Group would look to move the relevant short-term deposits or cash to another bank. Procedures exist to ensure that cash balances are split between banks to reduce overall exposure to credit risk. At 31 March 2026 and at 31 March 2025, Standard & Poor's short-term credit rating for each of the Group's bankers was A-1.

There has been no change in the fair values of cash or receivables as a result of changes in credit risk in the current or prior periods, due to the actions taken to mitigate this risk, as stated above.

Notes to the Consolidated Financial Statements *continued*

26. Risk management *continued*

Liquidity risk

Ultimate responsibility for liquidity risk management rests with the Board, which has put in place an appropriate liquidity risk management framework for the management of the Group's short, medium and long-term funding and liquidity management requirements. The Group's liquidity risk is managed on an ongoing basis by senior management and monitored on a quarterly basis by the Board by maintaining adequate reserves and loan facilities, continuously monitoring forecasts, loan maturity profiles and actual cash flows and matching the maturity profiles of financial assets and liabilities for a period of at least 12 months.

The table below has been drawn up based on the undiscounted contractual maturities of the financial assets/(liabilities), including interest that will accrue to maturity.

	Less than 1 year £000	1 to 5 years £000	More than 5 years £000	Total £000
31 March 2026				
Cash and cash equivalents	43,986	–	–	43,986
Debtors	4,466	–	–	4,466
Lease receivable	75	302	8,550	8,927
Obligations under leases	(413)	(1,781)	(8,342)	(10,536)
Fixed interest rate loans	(9,262)	(37,049)	(205,842)	(252,153)
Creditors and accruals	(14,792)	–	–	(14,792)
	24,060	(38,528)	(205,634)	(220,102)
31 March 2025				
Cash and cash equivalents	35,800	–	–	35,800
Debtors	4,035	–	–	4,035
Obligations under leases	(185)	(740)	(8,527)	(9,452)
Fixed interest rate loans	(9,262)	(37,049)	(215,104)	(261,415)
Creditors and accruals	(11,511)	–	–	(11,511)
	18,877	(37,789)	(223,631)	(242,543)

The Group expects to meet its financial liabilities through the various available liquidity sources, including a secure rental income profile, asset sales, undrawn committed borrowing facilities as referenced in Note 19 and, in the longer term, debt refinancing.

Market risk

The Group's activities are primarily within the real estate market, exposing it to very specific industry risks.

The yields available from investments in real estate depend primarily on the amount of revenue earned and capital appreciation generated by the relevant properties, as well as expenses incurred. If properties do not generate sufficient revenues to meet operating expenses, including debt service costs and capital expenditure, the Group's operating performance will be adversely affected.

Revenue from properties may be adversely affected by the general economic climate, local conditions such as oversupply of properties or a reduction in demand for properties in the market in which the Group operates, the attractiveness of the properties to occupiers, the quality of the management, competition from other available properties and increased operating costs.

In addition, the Group's revenue would be adversely affected if a significant number of occupiers were unable to pay rent or its properties could not be rented on market terms. Certain significant expenditure associated with investment in real estate (such as external financing costs and maintenance costs) is generally not reduced when circumstances cause a reduction in revenue from properties. By diversifying in regions, sectors, risk categories and occupiers, management expects to mitigate the risk profile of the portfolio effectively. The Board continues to oversee the profile of the portfolio to ensure these risks are managed.

The valuation of the Group's property assets is subject to changes in market conditions. Such changes are taken to the Consolidated Statement of Comprehensive Income and thus impact on the Group's net result. A 5% increase or decrease in property values would increase or decrease the Group's net result by £35.0 million (2025: £36.2 million).

Interest rate risk management

The Group's exposure to interest rate risk arises primarily from its borrowings, it manages this risk by entering into long-term fixed rate debt facilities. Interest rate risk arises on interest payable on the revolving credit facility only. The revolving credit facility remains undrawn, therefore the Group has limited exposure to interest rate risk on its borrowings and no sensitivity is presented.

The Group's senior debt facilities have fixed interest rates over the terms of the loans. The Group does not account for any fixed-rate financial assets or financial liabilities, at fair value through profit or loss, and the Group does not designate derivatives (interest rate swaps) as hedging instruments under a fair value hedge accounting model. Therefore a change in interest rates at the reporting date would not affect profit or loss. The fair value of the drawn loan facilities at 31 March 2026, estimated as the present value of future cash flows discounted at the market rate of interest at that date, was £186.2 million (2025: £183.5 million).

Notes to the Consolidated Financial Statements *continued*

26. Risk management *continued*

Interest rate risk

The following table sets out the carrying amount, by maturity, of the Group's financial assets/(liabilities).

	Less than 1 year £000	1 to 5 years £000	More than 5 years £000	Total £000
31 March 2026				
Floating				
Cash and cash equivalents	43,259	–	–	43,259
Fixed				
Secured loan facilities	(1,633)	(7,294)	(199,145)	(208,072)
Obligations under leases	(276)	(1,353)	(2,126)	(3,755)
	41,350	(8,647)	(201,271)	(168,568)
	Less than 1 year £000	1 to 5 years £000	More than 5 years £000	Total £000
31 March 2025				
Floating				
Cash and cash equivalents	35,320	–	–	35,320
Fixed				
Secured loan facilities	(1,564)	(6,983)	(201,089)	(209,636)
Obligations under leases	(115)	(413)	(2,145)	(2,673)
	33,641	(7,396)	(203,234)	(176,989)

Concentration risk

As discussed above, all of the Group's investments are in the UK and therefore the Group is exposed to macroeconomic changes in the UK economy. Furthermore, the Group derives its rental income from around 300 occupiers, although the largest occupier accounts for only 4.3% of the Group's annual contracted rental income.

Currency risk

The Group has no exposure to foreign currency risk.

27. Related party transactions

The total fees earned during the year by the Non-Executive Directors of the Company amounted to £308,000 (2025: £298,000). As at 31 March 2026, the Group owed £nil to the Non-Executive Directors (2025: £nil).

The remuneration of the Executive Directors is set out in Note 7 and in the Annual Remuneration Report. Picton Property Income Limited has no controlling parties.

28. Events after the balance sheet date

A dividend of £4,852,000 (0.95 pence per share) was approved by the Board on 27 April 2026 and paid on 29 May 2026.

The revolving credit facility held with National Westminster Bank Plc has been extended by a further 12 months to April 2029. The facility remains undrawn.

On 12 May 2026, a non-binding indicative all-share offer ('Proposed Offer') from LondonMetric Property Plc and Schroder Real Estate Investment Trust Limited was announced. The Company is engaging with all stakeholders, with negotiations and due diligence ongoing.